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Presbyterian Church in the U.S.A.
Board of Foreign Missions
1931-1939

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CABLE ADDRESS, "INCULCATE NEW YORK"

TELEPHONE CHELSEA 9950-3

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.

156 Fifth Avenue

OFFICE OF SECRETARY

New York August 4th, 1921

Miss Elizabeth R. Bender,
150 Fifth Avenue,
New York City.

My dear Miss Bender,

I have the following note from Mr. Richardson which will be self-explanatory:

> "Replying to your letter of July 20th, with reference to the Memorial's treatment of possible gifts made to the Woman's Christian Colleges of the Orient by individuals in India, China and Japan, I state that the Executive Committee decides that such gifts should be recognized as a basis for the proportionate contributions of the Memorial to the Joint Committee in accordance with the terms of its pledge of February 8th, 1921."

Thank you very much for your letter regarding the teacher of Physics. Were Miss Chester and Miss McCoy supported by any of the Mission Boards, or were we counting for their support from the gifts of the Rockefeller Foundation?

Very cordially yours,

Robert E. Speer

RES:C.

0287

Ans. 2/11/31 Reinvest; consult com. by letter or meeting.
Ef. Com. Feb. 25, 27, Mar. 3, afternoon, week of Mar. 9?

Mr. Carter

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.
156 FIFTH AVENUE, NEW YORK

RECEIVED
FEB 10 1931
MISS M. E. HODGE

MEMORANDUM

FROM Mr. Carter

TO Miss Hodge

February 9th, 1931

Dear Miss Hodge:-

I wonder if you have any advice from Ginling supplementary to the brief word that I have received this morning from Miss Priest. Miss Priest says regarding building plans:

> "From the cable received today we understand that you are authorizing the contract sale of one hundred thousand dollars, but we feel very uncertain about building just now. We are very grateful to the Ginling College committee for having made possible the sale of the funds if we should start to build. I believe the uncertainty of the permanent roads and the fact that the plans may have to be altered make it seem imperative to defer building for the present. We shall keep you informed and changes often come rapidly."

It is difficult to know what to do under these circumstances with the reinvestment of Ginling Building and Equipment funds. I reported at the Ginling meeting that we were rather fortunate in having maturities this spring and we are now faced with the question as to whether we should reinvest $2,300.00 cash now on hand, $15,000.00 maturing March 1st and $29,000.00 maturing March 24th.

What would you advise regarding it?

Very sincerely yours,

Russell Carter

Treasurer, Ginling College

RC/GAC

0289

4636

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.
156 FIFTH AVENUE, NEW YORK

RECEIVED
FEB 26 1951
MISS M. E. HODGE

MEMORANDUM February 24th, 1951

FROM Mr. Carter

TO Miss Hodge ✓
Dr. Speer

GINLING COLLEGE COMMITTEE

Dear Friends:

After coding a message this morning to Ginling College making inquiry as to when building operations were likely to begin, a letter comes from Miss Bender enclosing a letter from President Wu, in which President Wu says:

"On Sunday we received the following cablegram: 'If you decide to build this year, Ginling is authorized to sell $100,000. Gold delivery according to building requirements. Russell Carter'.

"This indicates that the annual meeting of the Ginling College Committee has taken place, and I hope you have had a successful meeting. Since we are not to do major buildings this year, we shall not sell the gold now. So far as the exchange rate is concerned, it seems a very good time to sell, but we learned our lesson a year ago; that is, when we thought the rate of three-to-one was unusually favorable. It certainly seems that the Board's policy is the wisest one; that of keeping the fund in gold until we are ready to use it.

"When we start on our small faculty residences, we shall need to sell some gold."

Sincerely yours,

Russell Carter

Treasurer.

RC:MN

0290

Ginling Coll.

Carter

RECEIVED
FEB 3 1951
MISS M. E. HODGE

January 12th, 1951.
(dictated Jan. 10, 1951)

Miss Elsie M. Priest, Acting Treasurer,
Ginling College,
Nanking, China.

Dear Miss Priest:

I think there is comparatively little for me to report in connection with the Annual Meeting of the Ginling College Committee yesterday.

There were only two minutes which it seemed necessary for me to prepare for the Meeting and I am enclosing you a copy of the two minutes, which I think are self-explanatory, and as they are written (at least the one) in some detail, it seems as though there was little to add by letter. Of course, we realize that we did not know how much of the 50,000. mex. in the estimate in 1925 was assigned to the New Lighting (new unit). I think 5,000. was included for that in the total and then 30% added to the mexican total, Miss Gffest having furnished us with 50,000. as the estimated cost of the student dormitory. These figures may not be quite exact, but they seem to be near enough to give us the understanding, which was a delight to us all, that there was more than enough in the Building & Equipment Fund on the basis of your present estimate to cover the building program as you now outline it, and we are today sending the following cable:

> IF DECIDED TO BUILD IN 1951 GINLING AUTHORIZED TO CONTRACT TO SELL ONE HUNDRED THOUSAND GOLD DELIVERIES ACCORDING TO BUILDING REQUIREMENTS

I appreciate that this is taking the initiative and rather anticipating matters and I have suggested this action to the Ginling College Committee because of my personal feeling that the present exchange is very unusual and with the improvement felt the last two weeks in New York in the general outlook in commodity prices, bond prices, etc., it did seem as though we ought not to lose the transfer of our funds in New York at these very exceptional rates. We recognize that we may be quite astray, that the rates

1400
RU 8007
0291

may be still more favorable, and we are hoping that you will go over this exchange question as thoroughly as possible on the field before taking any action upon our authorization. We felt that it was quite a different thing to take such an action now as compared with last spring when we declined to, because then the transfer was requested simply on the basis of making profit from exchange. As it has turned out, it is very fortunate that we did not make the transfer at that time and perhaps we will regret doing so now, but it is quite a different thing to do it at this time as it is being done because you want the funds for the building program and you also are anxious to know what mexicans to count upon as against that building program. We are not making the transfer now to profit in exchange, but are making the transfer because you need the funds for building and it is an advantage to you to know definitely what mexicans you can count upon, and because we cannot help feeling that it is a favorable time to make the transfer.

Trusting that we have done in these matters what will commend itself to you and prove to be good judgment,

Yours very sincerely,

Treasurer.

RC:MN

P.S. We are sending you herewith copies of the financial statements prepared for the Annual Meeting together with invoices for your files. We are also enclosing two drafts: one #6767 for $596.40 representing the balance of income due the field. (Of the total of $2096.40 Draft #6761 for $1500. has already been sent); the other #6768 for $1853.20 representing the balance of current funds due the field, $1,000. having been sent in advance by draft #6760.

R. C.

0292

(COPY)

July 13, 1931

Miss Elsie M. Priest, Treasurer,
Ginling College,
Nanking, China.

My dear Miss Priest:

Yours was a very full and helpful letter, that of June 4th, but I am considerably at a loss as to just what you expect from me in reply. It evidently is perfectly clear to you on the field that if you are to carry out this full building program that you cannot do so this Fall with conditions as they are in the United States and that you must defer operations untilthe Spring of 1932 in the hopes that you can secure from interested people in China gifts to provide additional dormitory.

You properly call attention to the apparent inconsistency in the total amount of Mexican $415,466 made available to the field for building purposes and the authority to sell $100,000 gold, which as you point out would produce more at the then rate of exchange than the 415,000 Mexicans. However, you considerately point out that they were not so inconsistent when the action was taken in New York. All that we were trying to do was to make it possible for you to proceed at once, if you found it advisable to do so. We knew, of coure, that you would not want to transfer into Mexican the entire amount of gold available and that was the reason for fixing a maximum of $100,000. Your estimates had been in Mexicans and we, therefore, were trying to safeguard the total amount of Mexicans expended. We thoroughly agree with you that as what we have in mind to expend is a certain amount of gold, that we will will have to consider this amount of gold as the maximum amount to be drawn from the United States and we probably can only deal with Mexicans when we get close to the time when we are going to begin building operations. I was thinking in Mexicans before only because it loomed up then as an immediate possibility and as your field figures were in Mexicans, I dealt with Mexicans on the basis of Mexican rate for the new year, which our Board had considered as a safe figure for the coming fiscal year.

This is not an adequate reply to your letter but as we have been at the Lakeville Conference and in preparation for that for some two weeks, you ought to have an acknowledgment of your letter, and perhaps this will be all that you are really expecting until the Executive Committee here has a meeting in the Fall and considers the questions that you have written to New York.

Very sincerely yours,

Russell Carter

RC/MSB

0293

CABLE ADDRESS: "INCULCATE NEW YORK"

TELEPHONE WATKINS 9-8191

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.
156 FIFTH AVENUE
NEW YORK

RUSSELL CARTER
HELEN KITTREDGE
Associate Treasurers
CLARENCE A. STEELE
Assistant Treasurer

February 5th, 1932.

Miss Margaret E. Hodge,
112 W. Gravers Lane,
Chestnut Hill,
Philadelphia, Pa.

Dear Miss Hodge:-

Miss Cora D. Reeves in rendering her travel account from Shanghai to New York amounting to $380.37, and for which she received travel allowance of $500.00, encloses a medical account totaling $134.16, concerning which she writes:

> "I have the enclosed travel account to present and unfortunately was sick while in London so there is a medical account. This is the first bill for sickness which I have let come to the college, for I am almost never ill and the one other time I was sick I paid my own bills. The doctors in London thought that probably the infection was a hold over from the time I was sick in Nanking. Since that attack came after I had been hurt by a bad jar riding over a projecting bridge margin on our own campus it seems to me not unfair to let the college meet the expense,- the more since I have the doctor's statement "You are a complete cure." That is the sort of care and skill for which payment is not irksome. I was taken to Elizabeth Garret Anderson Hospital and Dr. Louise Hamilton by Mrs. Harrison nee (Alice Fitch). This care and especially the kindly skilled doctor are to be recommended to our women missionaries. The bill was much reduced from their usual rate."

Will you kindly advise me as to whether you approve of our accepting this medical bill?

Very sincerely yours,

Russell Carter

Treasurer- Ginling College Committee

RC/GAC

P.S. The action of the Committee February 21, 1930 was: "That for missionaries on furlough 4/5ths of the balance of bills in excess of $25.00 when incurred by prior advice of the medical advisor of the Committee, will upon request, ordinarily be met by the Committee for medical, surgical, oculist and one-half dental charges. That furlough missionaries shall pay $1.00 per day toward hospital charges in addition to the regular quota of $25.00.

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4006

R. Carter

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.
156 FIFTH AVENUE, NEW YORK

FILING DEPT.
APR 2 1932
HOME BASE

MEMORANDUM March 28th, 1932

FROM Mr. Carter's office

RECEIVED
MAR 29 1932
G. SCHULTZ

TO Mrs. McWhinney ✓
Miss Graham

GINLING COLLEGE

We are quoting herewith from a letter received this morning from Miss Priest, Nanking, China, dated February 23rd, 1932:

"College is open on a more or less restricted schedule with sixty-eight students in attendance at present. A few may come yet as they are able to arrange for transportation. All communications have been badly disrupted with the exception of the Peiping train service..

"I presume you know that many of the American staff as well as Chinese staff have left the college campus but there are four here at present, Mrs. Thurston, Misses Case, Spicer and Tappert. The city is very quiet."

Yours sincerely,

Russell Carter

Russell Carter.

MN

Copied & sent to
G. L. L. Priestley Butler
Scott Fenn Reeves
A. Speed. 3/30/32

1 4 0

0295

Ans. 4/5/32
Madisonville, Ky

See and strengthen my letter to Miss Lela Taylor and write to Mr. Plopper for me if it seems best.
Enc. fr. Miss Bender re Miss Tyler.

RECEIVED
R. Carter 1932
MISS M. E. HODGE

GINLING COLLEGE
NANKING, CHINA

PRESIDENT OF THE COLLEGE
MISS YI FANG WU, PH.D.
NANKING, CHINA

OFFICERS OF THE COMMITTEE
MISS MARGARET E. HODGE, CHAIRMAN
156 Fifth Avenue, New York, N. Y.
RUSSELL CARTER, TREASURER
156 Fifth Avenue, New York, N. Y.
_____ SECRETARY

GINLING COLLEGE COMMITTEE

Board of Founders, University of Nanking
ROBERT E. SPEER
JOHN R. EDWARDS
Woman's American Baptist Foreign Mission Society
MISS MINNIE V. SANDBERG
MRS. A. W. BEAVEN
United Christian Missionary Society
MISS LELA E. TAYLOR
Woman's Foreign Missionary Society
Methodist Episcopal Church
MISS ELIZABETH R. BENDER
MRS. FRANCIS J. McCONNELL
Board of Missions,
Methodist Episcopal Church, South
MISS ESTHER CASE

GINLING COLLEGE COMMITTEE

Board of Foreign Missions
Presbyterian Church in the U. S. A.
MISS MARGARET E. HODGE
MRS. CHARLES K. ROYS
Domestic and Foreign Missionary Society
Protestant Episcopal Church
MISS GRACE LINDLEY
Board of Foreign Missions
Reformed Church in the U. S. A.
MRS. LEWIS L. ANEWALT
Association for Christian Work, Smith College
MISS KATHARINE RICHARDS
Coopted Members
MISS REBECCA W. GRIEST
MRS. HENRY S. LEIPER

Rec'd St. Louis
May. 31

March 28th, 1932.

Miss Margaret E. Hodge,

see also L. A. Taylor

Dear Miss Hodge:-

I think it probably would be wise for you to take up the following matter with the representative on the Ginling College Committee of the United Christian Missionary Society, for once before I found Mr. Plopper, the Treasurer, was like all of our Board Treasurers, rather inclined to safeguard his coffers! We received from him this morning a check for $250.00 "on account of the appropriation for Ginling College. The annual amount was on the basis of $1500.00. We have been paying quarterly in advance $375.00 each quarter. Our Society found it necessary to withhold payment for the month of January for financial reasons. It will not be possible for us to make up this one month's amount of the appropriation for Ginling. We will expect next month to send the full $375.00, covering the months of April, May and June."

In other words, he has now advised that Ginling will receive $125.00 less from their Society than had been counted upon within this fiscal year. It may be that all of the cooperating Boards will have to make reductions in their grants to these union institutions, but it appeals to me that such a reduction should be taken up in the regular way, perhaps through their representative on the Ginling College Committee rather than to advise us in this way when the Treasurer sends his remittance. It is possible that you have already had advice of this reduction so that I am not in my reply to Mr. Plopper, the Treasurer, doing anything more than saying that the matter has veen referred to the Chairman of the Ginling College Committee.

Very sincerely yours,

Russell Carter

Treasurer

RC/GAC

0296

R. Carter

FILING D
JUN 21 1932
HOME OFFICE

June 20, 1932.

Dear Mr. Carter:

I am enclosing herewith two checks - one for $50. from Mrs. Sutcliffe of Chicago, the other for $9. from Mrs. Douglas of Northampton, Mass. You will note from my attached memos that both checks have been acknowledged by me.

I have recently received a letter from Miss Vautrin to whichshe added a post-script as follows:

> "I shall be back in Chicago at my old address (5757 Woodlawn Avenue) from June 21st to June 30th; for the month of July I shall be in Shepherd, Michigan, and on August 15th I sail from Vancouver on the Empress of Asia."

May I suggest that if convenient all Ginling College appointees be booked to sail with her.

On May 23rd I received a letter from Dr. Wu the information in the last paragraph of which I know you will be glad to have. It is as follows:

> "While the official school calendar issued by the Ministry of Education starts from September the first we have considered seriously the advisability of following it this coming year, because the spring term has been lengthened and consequently we have a short summer vacation. We have voted to have registration on September the eighth, and the Senior retreat and Freshman week will come before them. Will you kindly inform the new faculty members about the date of registration so that they can make their plans."

I am enclosing herewith the letter from Miss Catharine E. Sutherland of which I spoke to you. Please return it to me.

There is a great probability that Miss Rachel MacKenzie will go to Ginling College for the English Department. She is asking - what books to take, what clothes to take and what furniture to take. Her address is 8 Fort Street, Auburn, N.Y. Any information you can send her as a new appointee she will be glad to have. I have already asked Dr. Schutt's office to send her the outfit list for Central China.

Sincerely yours,

M
Enclosures

0297

R. Carter

FILING DEPT.
OCT 8 1932
HOME BASE

June 21, 1932.

Dear Mr. Carter:

I was glad indeed to telephone to Miss Sandberg for detailed information about the new Ginling College candidates but I found that she will be out of her office until August first. However, her secretary who carries the Ginling correspondence has given me the following information:

Miss Phillips. Because Miss Vautrin has raised the question about sending her to Ginling for one year only, Miss Sandberg has cabled Dr. Wu in the matter and they are hourly expecting a cable reply from her. If Dr. Wu cables that Miss Phillips should go then that will settle the matter. The Ginling College Committee is trying to secure funds from special friends of Miss Phillips to cover her travel to the field but if this cannot be done the College will have to care for this. Check for $50.00 sent to Mr. Carter 6/27/32

Miss MacKenzie. She has been appointed for three years. A three year appointment does not call for an outfit allowance but merely travel allowance.

In the case of a five year appointment the outfit allowance is $200. in addition to travel.

Miss Helen Loomis. There is a probability that she will be appointed for three years as secretary to Dr. Wu. Miss Sandberg is waiting for the Committee's votes in regard to Miss Loomis' appointment and if they are favorable she will go out this fall.

I have asked Miss Sandberg's secretary to send me a copy of the three and five year contracts so that we will have the necessary information in our office.

If there is anything more I can do to help you please let me know. Miss Hodge will be in the city on Thursday and I will show her my note to you.

Sincerely yours,

(Mrs. F. H.) Agnes H. Hutchinson

For Miss Hodge.

M

0298

Mr. Carter

GINLING COLLEGE

NANKING, CHINA

RECEIVED
JUN 28 1932
MISS M. E. HODGE

NG COLLEGE COMMITTEE

Board of Founders, University of Nanking
ROBERT E. SPEER
JOHN R. EDWARDS
Woman's American Baptist Foreign Mission Society
MISS MINNIE V. SANDBERG
MRS. A. W. BEAVEN
United Christian Missionary Society
MISS LELA E. TAYLOR
Woman's Foreign Missionary Society
Methodist Episcopal Church
MISS ELIZABETH R. BENDER
MRS. FRANCIS J. MCCONNELL
Board of Missions,
Methodist Episcopal Church, South
MISS ESTHER CASE

PRESIDENT OF THE COLLEGE
MISS YI FANG WU, PH.D.
NANKING, CHINA

OFFICERS OF THE COMMITTEE
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156 Fifth Avenue, New York, N. Y.
RUSSELL CARTER, TREASURER
156 Fifth Avenue, New York, N. Y.
_____ SECRETARY

GINLING COLLEGE COMMITTEE

Board of Foreign Missions
Presbyterian Church in the U. S. A.
MISS MARGARET E. HODGE
MRS. CHARLES K. ROYS
Domestic and Foreign Missionary Society
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MRS. LEWIS L. ANEWALT
Association for Christian Work, Smith College
MISS KATHARINE RICHARDS
Coopted Members
MISS REBECCA W. GRIEST
MRS. HENRY S. LEIPER

June 22nd, 1932.

Miss Margaret E. Hodge,
156 Fifth Avenue,
New York, N.Y.

Miss Minnie V. Sandberg,
152 Madison Avenue,
New York, N.Y.

Dear Friends:-

We appreciate that you have tried to keep our Travel Department advised regarding Ginling appointees, but we are wondering whether the advice to our office could not be a little more complete so that Miss Aber in her correspondence with them would know without having to look the matter up as to the type of appointment as affecting outfit allowance, etc. For instance, the advice of Miss MacKenzie's appointment does not state that it is a three-year appointment so that if Miss Aber had not made inquiry she naturally would have provided outfit allowance.

Regarding Miss Phillips, our office had received no advice whatever relative to her appointment, but at least ten days ago we had a letter from her making inquiry regarding travel arrangements. I learn now that when Mrs. MacWhinney secures the information from Miss Sandberg's office that this is a case where decision has not been reached and that cable has been sent to the field asking whether it is advisable to send her out for one year only. I am not sure just how to meet such a case as this, but Miss Aber naturally supposed that it was a case that had been cleared and that there was simply an oversight in notice not having come to our office.

The sailing arrangements for these Ginling people fall upon our Travel Department at the very time that the office is the busiest in making arrangement for the travel of the newly appointed missionaries and of the furloughed missionaries returning to the field. July and August are the heavy travel months of the year. Anything that can be done, therefore, to give as complete information as is needed so that Miss Aber can handle them properly without undue waste of time will be appreciated. In the old days we had Miss Bender right at hand to turn to and she also anticipated many of our inquiries. Perhaps my office is to blame in that we have hitherto not indexed all of the actions relative to these matters through the years.

Thanking you,

Very sincerely yours,
Russell Carter

RC/GAC

Treasurer -Ginling College Committee

0299

CABLE ADDRESS: "INCULCATE NEW YORK"

Income to Ginling by Un. Chr. Missy Soc. reduced 25%

TELEPHONE WATKINS 8191

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S.
156 FIFTH AVENUE
NEW YORK

RECEIVED
AUG 3 1932
MISS M. E. HODGE

August 2, 1932.

MISS MARGARET HODGE (copy)

Miss Elsie M. Priest,
Ginling College,
Nanking, China.

Dear Miss Priest:

Last week we received a remittance from the United Christian Missionary Society, the amount of which we could not understand as no explanation was given in connection with the remittance from Mr. Plopper, the Treasurer, so we wrote to him and have just received a reply from Dr. Paul, General Secretary of the Society, as follows:

> " It is evident that through an oversight you have not been notified of the action of our Executive Committee at its last meeting, to the effect that all our estimates to union institutions must be cut 25 per cent. Miss Leila Taylor must have inadvertently overlooked writing you to this effect. I find that under date of July 15 I wrote to Mr. B. A. Garside, secretary of the China Union Universities, acquainting him with the action taken by our Executive Committee at its recent conference.
>
> " Miss Lela Taylor left yesterday evening for her vacation and will not return until about September 1. I may say officially, however, that the appropriation by the United Christian Missionary Society to Ginling College has been cut by 25 per cent, the same as all our other union institutions - which explains Mr. Plopper's check to you as Treasurer of Ginling College.
>
> " I need not say how sorry we are to have to take such an action as this, but I am sure you understand the situation and realise that we have no other recourse. Well do we know the desperate need of Ginling at this time, and also we are aware of the fact that we are not doing what we should do to provide a working budget for such a fine institution as Ginling. "

We are sorry to have to report this and assure you that this is the first knowledge that we have had of this serious reduction in income. We wish also to report that after consulting with others we have taken advantage of the present rather strong market on two of our bond holdings and have disposed of a total of $10,000.00 of these bonds and with some mortgages that have matured we are now in position to meet your draft of $10,000.00 scheduled in your letter of June 9th to be drawn August 1st, and we expect to be in a position to meet your drawing of $10,000.00 of

September 1st liberties. Though there has been some 20% on the average improvement in the price of bonds in the past sixty days yet the market is still very low and we could not sell the great majority of Yenling's holdings without a very serious loss. In other words, though the condition has improved to the above extent it does not modify to any appreciable extent the situation here as reported to you in a late letter when I suggested that you defer your drawings in excess of $50,000.00 just as long as you can.

Yours sincerely,

Russell Gates

RG E

Treasurer Yenling College Committee

0301

Mr. Carter Budget

GINLING COLLEGE

NANKING, CHINA

RECEIVED
DEC 14 1932
MISS M. E. HODGE

GINLING COLLEGE COMMITTEE

Board of Founders, University of Nanking
ROBERT E. SPEER
JOHN R. EDWARDS
Woman's American Baptist Foreign Mission Society
MISS MINNIE V. SANDBERG
MRS. CURTIS LEE LAWS
United Christian Missionary Society
MISS LELA E. TAYLOR
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Board of Missions,
Methodist Episcopal Church, South
MISS SALLIE LOU MACKINNON

PRESIDENT OF THE COLLEGE
MISS YI FANG WU, PH.D.
NANKING, CHINA

OFFICERS OF THE COMMITTEE
MISS MARGARET E. HODGE, CHAIRMAN
156 Fifth Avenue, New York, N. Y.
RUSSELL CARTER, TREASURER
156 Fifth Avenue, New York, N. Y.
MISS FLORENCE G. TYLER, SECRETARY
419 Fourth Avenue, New York, N. Y.
MISS MINNIE V. SANDBERG,
SECRETARY FOR CANDIDATES
152 Madison Avenue, New York, N. Y.

GINLING COLLEGE COMMITTEE
Board of Foreign Missions
Presbyterian Church in the U. S. A.
MISS MARGARET E. HODGE
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MRS. LEWIS L. ANEWALT
Association for Christian Work, Smith College
MISS KATHARINE RICHARDS
Coopted Members
MISS REBECCA W. GRIEST
MRS. HENRY S. LEIPER

December 12th, 1932.

Miss Margaret E. Hodge,
Building.

Dear Miss Hodge:

It was very thoughtful of you to pass these financial reports on to me, in view of the experience a year ago, but this time the papers have come to me direct and so I am returning yours, together with a copy of the letter going forward to Miss Priest today.

We have read and forwarded the letters to Miss Tappert and Dr. Wu about the question of study grants and the exception made in Miss Tappert's case.

I was under the same impression that you were, that some reduction was to be made in the grants to these union institutions in China if our 10% cut had to be imposed for our full fiscal year, but in the statement drawn up by our office within two weeks showing the grants made to union institutions for the year 1932-33, I see that Ginling is listed as receiving no cut, though there has been a cut of $480 or 10% to the University of Nanking. In North China again, Yenching University, the Women's grant seems to have received favorable consideration for there is no cut imposed there, though a cut has been made in the Men's grant. Exception, apparently, has been made also in the case of the Meiji Gakuin in Japan and in the case of the Nantao Institute at Shanghai. Other than these four exceptions, all union institutions seem to have been given a 10% cut.

Yours very sincerely,

Russell Carter

Treasurer.

RC:MN
Enc.

0302

GINLING COLLEGE

NANKING, CHINA

GINLING COLLEGE COMMITTEE

Board of Founders, University of Nanking
ROBERT E. SPEER
JOHN R. EDWARDS

Woman's American Baptist Foreign Mission Society
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MRS. CURTIS LEE LAWS

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MISS YI FANG WU, PH.D.
NANKING, CHINA

OFFICERS OF THE COMMITTEE

MISS MARGARET E. HODGE, CHAIRMAN
156 Fifth Avenue, New York, N. Y.

RUSSELL CARTER, TREASURER
156 Fifth Avenue, New York, N. Y.

MISS FLORENCE G. TYLER, SECRETARY
419 Fourth Avenue, New York, N. Y.

MISS MINNIE V. SANDBERG,
SECRETARY FOR CANDIDATES
152 Madison Avenue, New York, N. Y.

GINLING COLLEGE COMMITTEE

Board of Foreign Missions
Presbyterian Church in the U. S. A.
MISS MARGARET E. HODGE
MRS. CHARLES K. ROYS

Domestic and Foreign Missionary Society
Protestant Episcopal Church
MISS GRACE LINDLEY

Board of Foreign Missions
Reformed Church in the U. S. A.
MRS. LEWIS L. ANEWALT

Association for Christian Work, Smith College
MISS KATHARINE RICHARDS

Coopted Members
MISS REBECCA W. GRIEST
MRS. HENRY S. LEIPER

January 16th, 1933.

Miss Elsie M. Priest,
Ginling College,
Nanking, China.

Miss Margaret E. Hodge,
156 Fifth Avenue,
New York, N. Y.

Miss Florence G. Tyler,
419 Fourth Avenue,
New York, N. Y.

Dear Friends:

We are quoting herewith from a letter just received from Miss Juliet Leaver, Smith College '33, representing the Smith College Community Chest:

"I am enclosing the check to cover our semi-annual contribution to Ginling, $2,000, and hope to be able to send another $2,000 in the spring. It has been pretty hard work raising enough to fulfill our pledges this year, I guess that is true everywhere, - and I think I should say for next year's planning of your budget assets, etc., that Smith may not be able to give the full $4,000, I hope a year's warning will make it a little easier to plan for this decrease in one of your sources of income, and I only hope that what I am foreseeing if things continue the wy they are now, will never be actually happen, so that we can continue as ever to raise enough money to cover all of our obligations although no one thought the Community Chest would anywhere nearly raise what it aimed to, we have been lucky enough to fall short by less than a thousand dollars. Still, next year's situation may be entirely different and our contribution materially less. I hope not."

Yours very sincerely,

Russell Carter

Treasurer.

RC:MK

0303

COPY

Carter

January 20th, 1933.

Miss Elsie M. Priest,
Ginling College,
Nanking, China.

Dear Miss Priest:

I think you are not expecting any letter from me on financial matters following the meeting of the Executive Committee January 11th, 1933.

I attended the meeting and read in full the long letter that I had written to you on December 12th, 1932, as to the availability of building funds, and the members of the Committee did not see what additional information could be given, and there really is nothing that I can add. Conditions have not improved to amount to anything since I wrote to you. If anything, the present conditions for the mortgage companies are worse rather than better, and the prices on bonds very slightly improved.

It would be a great joy to us if we could say the word that you want to hear, to go right ahead and we will plan to meet your drafts as they come in, but that would be a rash assurance for any one to give in such times as these, for it is very difficult indeed to raise funds. I have been rather taken aback at the care and the questioning that we have experienced this year relative to the borrowings of the Board of Foreign Missions. Ordinarily the banks have been delighted to let us have any amount of money that we would borrow. I think that we would find a limitation put this year if we were to ask very much more in addition to the $375,000 that we have now borrowed; and this in face of the fact that the banks today are so liquid that they are not earning much of anything on a large portion of their funds, and therefore are reporting lesser earnings from the investment of funds than in ordinary times.

The Committee felt the other day that you had been given practically all of the information that we had and that in addition, you knew far more as to the needs and the situation there, and that the only thing that we could now do was to await further ford and recommendation from you. I looked up the correspondence

0304

when you were beginning the present group of buildings and made use at the meeting of your careful statement at that time as to the rate of progress of the building scheme; and we saw that upon this group you actually began work, as I recall it now, in April, and that you had about two months - I mean on the plan as originally worked out - for the furnishing and equipment of the buildings before they were needed for use in the fall. It may be, therefore, that there is a little leeway as to time, since you do not require the buildings for use until the fall of 1934; so that if conditions should materially improve in April and May (which we fear is too early for such improvement) you could still begin operations and carry them through to completion before the fall of 1934. I think in one of your early letters it might be well to state the latest at which you could begin and yet carry operations through so that the buildings would be ready for use in the fall of 1934.

Sincerely regretting that we have not been able to do all that you have hoped we could do,

Yours very sincerely,

Treasurer.

RC:MN
Dictated by Mr. Carter;
signed in his absence.

P.S. The Reports as of December 31st, 1932, are being prepared and will go forward in a few days.

R. C.

0305

prep

GINLING COLLEGE

NANKING, CHINA

PRESIDENT OF THE COLLEGE
MISS YI FANG WU, PH.D.
NANKING, CHINA

GINLING COLLEGE COMMITTEE

Board of Founders, University of Nanking
ROBERT E. SPEER
JOHN R. EDWARDS
Woman's American Baptist Foreign Mission Society
MISS MINNIE V. SANDBERG
MRS. CURTIS LEE LAWS
United Christian Missionary Society
MISS LELA E. TAYLOR
Woman's Foreign Missionary Society
Methodist Episcopal Church
MISS ELIZABETH R. BENDER
MRS. FRANCIS J. McCONNELL
Board of Missions,
Methodist Episcopal Church, South
MISS SALLIE LOU MACKINNON

OFFICERS OF THE COMMITTEE
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MRS. LEWIS L. ANEWALT
Association for Christian Work, Smith College
MISS KATHARINE RICHARDS
Coopted Members
MISS REBECCA W. GRIEST
MRS. HENRY S. LEIPER

September 28th, 1933

Mr. Russell Carter, Treasurer,
156 Fifth Avenue
New York, N.Y.

My dear Mr. Carter:

I am enclosing herewith a check for $500.00 on the total payment of the World Day of Prayer for this year. There will be a balance coming to you, probably a bit less than $100.00, but there will be a balance.

The matter of financing Dr. Wu in this country was taken up at the meeting yesterday and temporary arrangements have been made by the Foreign Missions Conference. They are, however, returning this matter to Ginling Committee and asking that Ginling Committee make arrangement for financing her. I said that if this were done I felt that Ginling Committee should get a return of the amount forwarded by them for Dr. Wu's travel expenses. The immediate comeback from a number of members of the Committee was that Dr. Wu's travel was so great an advantage to Ginling that Ginling should be willing to pay its share of the total expense.

Now, may I say that I cannot see this at all, and I said so in very plain terms, though I said further that of course I could not speak authoritatively for Ginling College Committee. I could see no reason why Ginling should pay a proportion of the expenses of the team, while Shanghai, which has Dr. Liu on the team, would pay no proportion of the expenses. The answer to this was, that the Baptist Board is financing Dr. Liu.

I have taken this up with Mr. Moss. I find him of the same opinion as the rest of the Committee and I find that he has written you of the action of the Committee. I called his attention to the fact that this was a denominational affair and not a College affair and that if Ginling College Committee entered into it it would mean that the Baptist and Presbyterian Boards and other cooperating Boards in Ginling would bear not only their own proportion of the expenses of the team, but in addition their proportion of Ginling's expenses, which seems most unfair, but I have been unable to get anyone to admit that I had a point.

Now, there is one way, I believe, to get around this, and that is, that if the Presbyterian Board, having no member on the team, will do the same thing for Dr. Wu that the Baptist Board is doing for Dr. Liu, that is, carrying that expense, and then charging it off against the final settlement. I told Mr. Moss that this is what I would suggest to you, and his reply was that that would be perfectly satisfactory.

I am sure you can see that this will need very careful clearing, but I believe it will be possible to work it so that there will be no expense to Ginling and no additional expense to the Presbyterian Board. They will forward Dr. Wu's expenses, and

0306

when the adjustment is made as to the amount due from each Board that expense will be credited to the Presbyterian Board, and Ginling College Committee, as such, will remain out of the picture just as does Shanghai and Yenching and the other College Boards. I believe this is legitimate and right, and I believe that anything which means additional expense to Ginling in this connection would not be right. This is, of course, only my own personal judgement on this and you can take it for what it is worth.

Very sincerely yours,

Florence G. Tyler, Secretary
Ginling College Committee.

FGT/w

SEP 28
1933

copy

July 12, 1934

Mrs. Gertrude Willman
419 Fourth Avenue
New York, N.Y.

My dear Mrs. Willman:

I see that I was asked to send you for the Minutes an illustration of the median rate plan for the payment of missionaries' salaries. Such example follows:

"An example of these calculations follows: In China the normal rate of exchange is thought of as 2 mexican dollars to one gold dollar. If the average rate of exchange computed for the previous month is 4 mexican dollars for one gold dollar, the Mission Treasurer will first deduct the normal rate of exchange, which in this case is 2 mexican dollars to one gold dollar, leaving a balance of two mexican dollars which represents the fluctuation on account of exchange. As the missionary is to receive 60% of this fluctuation, the Mission Treasurer will multiply the two mexican dollars by 60% and add the result, which is 1.2 mexicans, to the normal rate of 2 mexican dollars. This gives a rate of 3.2 mexican dollars to one gold dollar at which salaries for this period are to be paid.

"Any charges that are to be deducted from the missionary's salary will be deducted at the same rate at which the salary is paid. For example, if a missionary were to receive $150.00 for his monthly salary he would be credited with $150.00 gold at the rate of 3.2 mexican dollars to one gold dollar, or a total of 480 mexican dollars. If he then had charges of $25 to be deducted from his salary, these would be deducted at the same rate, namely, 3.2 mexican dollars to one gold dollar, or a total of 80 mexican dollars."

Yours very sincerely

(Signed) RUSSELL CARTER,
Treasurer.

RC:MN

0308

copy copy copy

-8-

for your information

Sept. 29, 1933

Mr. Russell Carter, Treasurer,
New York, N.Y.

My dear Mr. Carter:

I am enclosing herewith a check for $500.00 on the total payment of the World Day of Prayer for this year. There will be a balance, coming to us probably a little less than $100.00, but there will be a balance.

The matter of financing Dr. Wu in this country was taken up at the meeting yesterday and temporary arrangements have been made by the Foreign Missions Conference. They are, however, returning this matter to Ginling Committee, and asking that Ginling Committee make arrangements for financing her. I said that if this were done I felt that Ginling Committee should get a return of the amount forwarded by them for Dr. Wu's travel expenses. The immediate comeback from a number of members of the Committee was, that Dr. Wu's travel was so great an advantage to Ginling that Ginling should be willing to pay its share of the total expense.

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SEP 28 1938

Mary

Yours very truly,

Florence G. Tyler,
Secretary, Atlanta College Committee.

TGT/w

Enclosure to statement issued to-day by Governor Allen
in regard to Atlanta College Committee.

Mr. Russell Cooper, Treasurer,
Atlanta National Bank,
New York, N.Y.

Dear Mr. Cooper:

I am enclosing herewith check for $5,000.00 to be used by the Atlanta College Committee in the campaign to raise $1,000,000.00 for the Atlanta University, Clark University, Morehouse College, Spelman Seminary, Gammon Theological Seminary, Morris Brown College, Atlanta School of Social Work, Atlanta College of Physical Education, and Phillis Wheatley Association.

I am sure you will be glad to know that the Atlanta Committee has been able to secure pledges totaling $1,000,000.00 from Atlanta citizens, and that the campaign for the remaining $1,000,000.00 will be started on October 1st.

Governor Allen has appointed a Board of Trustees for the Atlanta College Committee, consisting of the following men:

Mr. Robert W. Woodruff, Chairman
Mr. Walter A. Sims
Mr. Harold Hirsch
Mr. Ernest Woodward
Mr. Hugh Inman
Mr. Frank Neely
Mr. Robert Maddox
Mr. Ivan Allen
Mr. Rufus Clement
Mr. Walter White
Mr. Walter Rich
Mr. Thomas Nelson
Mr. Harry Hodgson
Mr. Ben Massell
Mr. Jack Spalding
Mr. Marion Smith
Mr. Robert Woodruff
Mr. Ernest Woodward
Mr. Hugh Inman
Mr. Frank Neely
Mr. Robert Maddox
Mr. Ivan Allen
Mr. Rufus Clement
Mr. Walter White
Mr. Walter Rich
Mr. Thomas Nelson
Mr. Harry Hodgson
Mr. Ben Massell
Mr. Jack Spalding
Mr. Marion Smith

I believe this is legitimate and right, and I believe that anything which means additional expense to Atlanta College in this campaign would add to its right. This is, of course, only my own personal judgment on this and you can take it for what it is worth.

Best wishes for a successful campaign.

Very truly yours,

Florence G. Tyler,
Secretary, Atlanta College Committee.

TGT/w

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Mr. Russell Cooper, Treasurer,
National City Bank,
New York, N.Y.

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Mr. Harold Hirsch

INCORPORATED BY THE REGENTS OF THE UNIVERSITY OF THE STATE OF NEW YORK

MEMBERS BOARD OF FOUNDERS

DEAN HARRIETT M. ALLYN
MRS. L. L. ANEWALT
MISS ELIZABETH BENDER
MR. RUSSELL CARTER
MISS REBECCA W. GRIEST
MISS MARGARET E. HODGE
MRS. CURTIS LEE LAWS
MISS GRACE LINDLEY
MRS. F. J. MCCONNELL
MISS SALLIE LOU MACKINNON
MRS. CHARLES K. ROYS
MRS. LAURA W. L. SCALES
MRS. CHARLES H. SEARS
DR. ROBERT E. SPEER
MISS LELA E. TAYLOR
MISS FLORENCE G. TYLER

Copy to Miss Tyler ✓

GINLING COLLEGE
NANKING, CHINA

PRESIDENT
MISS YI FANG WU, PH.D.

OFFICERS OF THE BOARD
ADDRESS, 156 FIFTH AVE., NEW YORK, N. Y.

MISS MARGARET E. HODGE, CHAIRMAN
RUSSELL CARTER, TREASURER
MISS FLORENCE G. TYLER, SECRETARY

DENOMINATIONS COOPERATING

WOMEN'S AMERICAN BAPTIST FOREIGN MISSIONARY SOCIETY
DOMESTIC AND FOREIGN MISSIONARY SOCIETY, PROTESTANT EPISCOPAL CHURCH
BOARD OF MISSIONS, METHODIST EPISCOPAL CHURCH, SOUTH
WOMEN'S FOREIGN MISSIONARY SOCIETY, METHODIST EPISCOPAL CHURCH
BOARD OF FOREIGN MISSIONS, PRESBYTERIAN CHURCH, U. S. A.
BOARD OF FOREIGN MISSIONS, REFORMED CHURCH IN THE U. S.
UNITED CHRISTIAN MISSIONARY SOCIETY
ASSOCIATION FOR CHRISTIAN WORK, SMITH COLLEGE

Bender

October 8th, 1935.

Miss Elizabeth R. Bender,
558 East Liberty Street,
Chambersburg, Pennsylvania.

Dear Miss Bender:

It is a pleasure to respond and respond as quickly as possible, to any request that you make of Ginling's Treasurer.

While our Mr. Pattison was compiling this work, it seemed to us both that we might as well cover a longer period and be in a position at any time to quickly answer such questions as you have put. We are therefore sending you a tabulated statement showing all receipts from the year 1924 to date. You may wonder how figures for the year 1935 are compiled. With the cooperating Boards we have, of course, assumed that the final quarterly payments would come on the usual basis, and from Smith College Alumnae and Smith College Community Chest we have assumed that as much would come as came from this time on a year ago.

I am not sure that I understand or can make a satisfactory reply to your sentence, "I should also like to have you state the effect due to changes in value of the dollar." It is true that in our Board's fiscal year April 1st, 1932 to March 31st, 1933 the mexican dollar cost on an average 22¢ instead of the normal 43¢; and in the year 1931-32 about 24¢, that is, the U.S. dollar produced approximately twice as many then known as mexican dollars (now Yuan dollars) but this needs to be qualified by the purchasing power of the mexican dollar in those years. Everyone concedes that they had a much lower purchasing power, the only question was how related to the dollar that cost 48¢ U.S. Our Board did not feel that it was justified in granting to the China missionaries all the dollars that the U.S. salary produced. It therefore devised what we have called the median rate plan, that is, a compromise with the Mission fields, they taking a certain percentage of the spread between the current rate and the normal rate; and in China, where Dr. Scott pressed for a very large percentage, it was agreed that the field should 75% of the spread. The question is not a live question today because, as you

0311

know, it has been costing approximately 40¢ and Hongkong dollars as much as ever 50¢.

Trusting that this will give you everything that you are looking for, and in easy form,

Very sincerely yours,

Russell Carter

Treasurer.

RC:MS
Enc.

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0312

		1924	1925	1926	1927	1928	1929
United Christian Missionary Society		$ 1,556.24	$ 1,666.68	$ 1,809.75	$ 1,843.10	$ 1,400.45	[illegible]
Presbyterian Board of Foreign Missions		2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	[illegible]
ditto	Exchange	75.00	150.00				
ditto	Crescent Avenue Church, Plainfield, N. J.	1,000.00	1,000.00	1,000.00	1,500.00	1,000.00	[illegible]
ditto	China Medical Board		1,320.00	2,750.00			
Women's Amer. Baptist Foreign Miss'y. Society		1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	[illegible]
Smith College Alumnae Fund			2,775.00	2,810.51	2,843.39	3,569.10	[illegible]
Methodist Episcopal - North		2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	[illegible]
ditto	Exchange	84.00	150.00				
ditto	Travel - Dr. Reeves			500.00			
ditto	Extra			100.00			
Smith College		3,000.00	3,000.00	4,000.00	4,000.00	4,000.00	[illegible]
Methodist Episcopal - South		1,350.00	1,350.00	1,499.50	1,956.00	1,750.00	[illegible]
ditto	Exchange	90.00	105.00				
ditto	Travel & Furlough			725.00	450.00		
ditto	National Christian Council			206.00	206.00		
Board of Foreign Missions - Reformed Church		750.00	750.00	750.00	750.00	1,000.00	[illegible]
Domestic & Foreign Missionary Society, Protestant Episcopal Church				1,250.00	1,250.00	1,250.00	[illegible]
ditto	Deficit		112.85				
ditto	M. L. James Concord Fund			153.62		106.96	[illegible]
	TOTAL - REGULAR	13,156.24	16,069.68	18,319.76	18,643.09	19,469.55	[illegible]
	TOTAL - EXTRA	1,249.00	2,857.85	5,454.62	2,156.00	1,106.96	[illegible]
Other Gifts							
Rockefeller Foundation		1,248.00	150.00				[illegible]
World's Day of Prayer				350.16	371.97	381.70	[illegible]
Individuals & Miscellaneous		450.00	1,948.53	1,450.00	959.25	626.06	[illegible]
Women's Union Christian Colleges in Orient		213,624.79	298.99	178.78	594.32	1,539.98	[illegible]
	TOTAL - REGULAR	13,156.24	16,069.68	18,319.76	18,643.09	19,469.55	[illegible]
	TOTAL - EXTRA & OTHERS	216,571.79	5,156.15	7,367.56	4,071.54	3,654.70	[illegible]

0313

1929	1930	1931	1932	1933	1934	1935	TOTAL
$ 990.00	$ 750.00	$ 1,800.00	$ 1,187.80	$ 750.00	$ 750.00	$ 750.00	$14,173.70
2,500.00	5,457.50	5,750.00	5,750.00	3,458.75	3,093.75	3,000.00	35,500.00
						Spec. 1,300.00	1,525.00
750.00	250.00	500.00	500.00	180.00		175.00	7,835.00
							4,070.00
1,750.00	2,000.00	2,000.00	2,000.00	1,900.00	1,750.00	1,700.00	20,600.00
					Spec.	710.00	710.00
[illegible]	3,078.75	2,944.84	2,142.85	1,726.27	1,662.00	1,662.00	28,217.31
2,[illegible]	2,500.00	2,500.00	2,500.00	1,987.50	1,750.00	1,750.00	27,937.50
							234.00
But.							500.00
1. [illegible]							380.58
4,[illegible]	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	46,000.00
1,[illegible]	2,500.00	2,500.00	2,500.00	2,500.00	2,200.00	2,200.00	24,055.50
						Spec. 200.00	395.00
							1,175.00
							412.00
1,[illegible]	1,806.50	1,000.00	1,172.00	480.00	1,800.00	1,200.00	12,478.50
[illegible]							4,375.00
							112.83
[illegible]		105.98					576.02
18,[illegible]	20,072.75	20,194.84	19,252.35	16,732.52	16,706.75	16,262.00	213,337.51
1,[illegible]	250.00	605.98	500.00	180.00		2,385.00	17,305.43
[illegible]							1,398.00
[illegible]	706.47	614.57	719.21	500.00	571.98	789.40	5,091.29
[illegible]	800.00	2,500.00	284.00	155.52	43.71	86.75	9,443.62
3,[illegible]				100.00		239.50	219,670.21
18,[illegible]	20,072.75	20,194.84	19,252.35	16,732.52	16,705.75	16,262.00	213,337.51
4,[illegible]	1,756.47	3,720.55	1,503.21	915.52	615.69	3,490.65	253,508.55

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Girling
Corres.
Presbyterian Church
in the USA
Women's Board
1937
1938
1939

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140
2803
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OVER

GINLING

Ginling

January 7, 1937

Miss Margaret E. Hodge
Asbury Park
New Jersey

My dear Miss Hodge:

I have made a restudy of the Ginling capital account and have also talked with Mr. Carter regarding same. The statement which I dictated yesterday was drawn too hurriedly to be of much value, and I felt at the time that a more careful analysis would have to be made.

Enclosed you will find a schedule which I feel is the one which should be considered in writing to Miss Priest. You will note that it combines all of our investments, real estate holdings and cash, and from that total is deducted depreciation on bonds and estimated losses on mortgages. The losses on two properties are pretty well determined at the present time: ie., 1412-14 Bronx River Road and 521 East 114th Street. The other estimates are made on a careful study of all of the properties and a checking with those who are servicing same. After depreciation there are total funds amounting to $115,872.75 to take care of the Permanent Reserve Upkeep Fund and Endowment Funds.

I think all will agree that the endowment funds, having lately been acquired, should be maintained on the dollar basis on which they were secured. It is reasonable, however, to assume that 25% of the loss for depreciation deducted should be borne by the Permanent Upkeep Fund, the other 75% to be borne by the Permanent Funds used for plant on the field, and for which dollar for dollar value has been secured. A deduction of 25% of estimated income plus endowment funds results in making a subtraction of $102,824.73, leaving an apparent balance available for building of $11,047.99. The treasurers are agreed that this seems to be the maximum which can be made available for use of the field in building.

I am sending this to you before writing the field, although Mr. Carter calls attention to the fact that Miss Priest is assuming that the information will be sent from our office.

In taking the attitude that a portion of the estimated losses are to be deducted from the Permanent Reserve Fund, it is of course assumed without any question that the balance of the losses will be charged against building funds used for the erection of the plant on the field. In other words, on an investment of $400,000 — if it is such — losses of $35,419 figure to less than 9%.

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If you are in agreement with the foregoing, we should be very glad to write to the field following all these general lines.

Very cordially yours,

C. A. Evans

CAE:RC
Enc.

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OVER

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GINLING COLLEGE
NANKING, CHINA

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DENOMINATIONS COOPERATING

WOMEN'S AMERICAN BAPTIST FOREIGN MISSIONARY SOCIETY
DOMESTIC AND FOREIGN MISSIONARY SOCIETY, PROTESTANT EPISCOPAL CHURCH
BOARD OF MISSIONS, METHODIST EPISCOPAL CHURCH, SOUTH
WOMEN'S FOREIGN MISSIONARY SOCIETY, METHODIST EPISCOPAL CHURCH
BOARD OF FOREIGN MISSIONS, PRESBYTERIAN CHURCH, U. S. A.
BOARD OF FOREIGN MISSIONS, REFORMED CHURCH IN THE U. S.
UNITED CHRISTIAN MISSIONARY SOCIETY
ASSOCIATION FOR CHRISTIAN WORK, SMITH COLLEGE

GINLING

Chestnut Hill, Phila
Jan. 9, 1937

Dear Mr. Evans,

Your memo. of Jan. 6th about the approximate condition of the Ginling College Building Fund investments was most helpful at the special meeting of the Board of Founders. Today I received, forwarded from Asbury Park, your letter of Jan. 7th giving a more detailed statement of the funds as a result of your further study and consultation with Mr. Carter. Many thanks for it all.

I am not sure whether you have seen Miss Vautrin's letter of Nov. 25th in which she asks (or rather transmits the action of the Building Com.) for a total of #55,000. C.C. Of this amount #39,587.62 C.C., (#12,000. U.S.) has already been received. This leaves #15,413. C.C., or about #5,200. U.S. still needed. At the special meeting held on Jan. 7th we felt it safe to authorize the sending of this amount. We considered what would be a fair division of the losses in the investments

between the Permanent Reserve Fund and the Building Fund, but felt that the decision should be made by the Finance Com. in consultation with you and Mr. Carter. I am interested in your suggestion of 25% and 75%. We had the same opinion as you that the new endowment fund should not suffer any of the loss.

I expect both Mrs. Thurston and Miss Priest here on Tuesday next and want to consult with them about your letter. I suggest that you do not write to the field until you hear the result of this conference. Miss Tyler is to send a cable authorizing the $5000. +, and I think the letter can wait a short time. I would like a meeting of the Finance Com. soon but Mrs. McConnell's illness has prevented it for the time.

Sincerely yours,

Margaret E. Hodge

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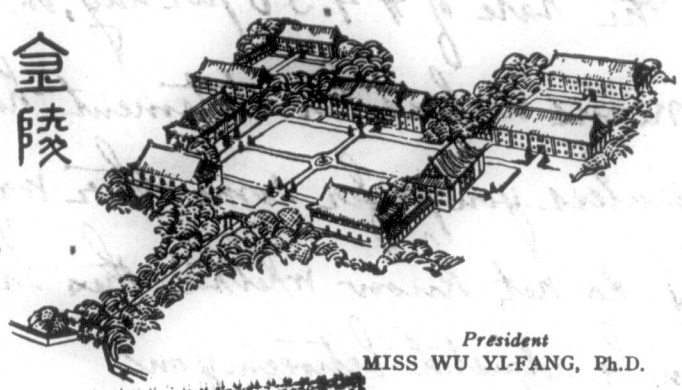
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OVER

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NANKING, CHINA

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BOARD OF FOREIGN MISSIONS, REFORMED CHURCH IN THE U.S.

FACULTY, ALUMNAE, AND UNDERGRADUATES OF SMITH COLLEGE

GINLING

Jan. 9. 1937

156 Fifth Avenue
New York, N. Y.

Dear Mr. Evans,

This letter is in regard to Miss Griest's expenses in connection with Ginling promotional work.

When the Board of Founders asked her to undertake this it was with the understanding that she should have her expenses met while she is away from home: hotel, travel, meals, incidentals, etc. The $1000.00 in the budget was put in largely for the work she and Mrs. Thurston were expected to do.

I should have asked you to work out a plan with her in regard to this but neglected to. A month or more ago I asked her about it and found her reluctant to ask for anything, from modesty as to her accomplishments, and I again begged her to take it up with you. I suggested a definite amount per month; an advance sum regularly, she to make report thereon, which is the way the Presbyterians do, using the enclose form of voucher; or some other plan you may approve.

I have heard nothing further from her, and so I am

writing at last to you.

Will you please give her money for her expenses from Oct. 1st to Dec. 31st at the rate of $4.50 per day, on account.

This of course means unless her statement has come in and been cared for; or unless you prefer some other way. I said "on account" because I do not know whether this is too much or too little, but it can be adjusted between you.

I assume I have the authority as chairman of the Board of Founders to authorize this, since it was a definite arrangement with her and written into the budget. Mrs. McConnell, chairman of the Finance Com. is still in the hospital I think, so I have not written to her.

I have just written Miss Grieve that I hope she and you will work out a plan, probably on a monthly basis, for her expenses to be cared for.

Sincerely yours,

Margaret E. Hodge

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P
Y for Mr Evans

GINLING COLLEGE
NANKING, CHINA

GINLING

February 25, 1937

Dear Miss Hodge:

The Annual meeting of the Board of Directors was held on last Saturday, February 20th, with the Executive Committee meeting on Friday. We all think it was a fine meeting, with good attendance and active participation in the discussion by many,

Our Secretary Miss Moffet is very busy this week with immediate duties of her mission, so we shall not be able to get the minutes out to you by this mail, which closes on Thursday in Shanghai. However I would like to write to you briefly about the finances, as we understand that the Associated Boards is asking that the China Colleges get their budgets to New York before April 1st. I am sending you under separate separate cover a copy of the proposed budget for 1937-1938 and of the financial statement for 1935-36 together with the working budget for 1936-37.

For the year 1935-36 I wrote you last December how the deficit was cleared by the contribution from the alumnae. In this year's budget we have a shortage of $16,197. We think however there are ways to meet it. First, the amount of over $2,000 U.S. currency raised through the effort of the Promotion Committee in New York last spring but not used because it was mistaken as for endowment by Miss Pirest; secondly, the continued campaign by the alumnae through this their second year. From the report of the Alumnae Secretary there is the total pledge of $15,500 to date, and we hope to secure sme more before the end of the year. (I should add that $8,877.10 of this total was paid in and spend to the deficit of last year.) I notice from the report from your Promotion Committee they are asking for gifts to the current budget as well as for the endowment, so if we should not be able to meet the deficit this year from the two sources mention above, we may have to ask you to send out the amount that is being raised this for the current expenses. Personally I hope very much that every dollar secured in America now may be turned to the endowment fund.

In regard to the proposed budget for 1937-38, a few words of explanation may be necessary, since the total expenditure, $201.654.40, appears so much bigger than that of last year's which is $185,815.85. The difference is not due to explansion but to the following necessary tiems:

1. Furlough salaries with privision for substitutes for Miss Loomis, Miss Sutherland, and Miss Graves. Note: Miss Whitmer's furlough salary and travel are paid by her Board.

2. Necessary additional staff, one full time for Chemistry and two thirds time for Geography. The number of majors increasing in these departments.

3. Minimum provision for books and science equipment outside of expected grant from Government, a total of $3,000. Note: Besides the two professorships we may expect at most $4,000 from the Government, and the amount of $1,400 should go to pay the balance on the grand piano bought last September with $2.000 from

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the Government grant.

4. This will be more easily explained when I write you the covering letter with the minutes.

The Board gave thorough consideration to the budget before taking the action that they receive the budget and instruct the executive committee to revise it by the first of June. The Board realized on one hand how it is impossible to cut the expenditure, yet on the other they just did not want to discourage the Promotional Committees in New York and China by presenting a larger shortage in next year's budget when both have done so gallantly. In fact it is the same story, for we have known the past few years that the difference between the minimum expenditure and assured income was about $50,000 Chinese currency a year.

From what we can know now there is the possibility of reducing some in the budget, for instance if Miss Sutherland stays as she wishes to next year there will be one foreign salary saved. Bythe time I write you with the minutes we may know what is the best plan for her, that is, whether to gon on furlough next June or not.

At the end of the budget for 1937-38, there is the statement of property accounts. On land, item A refers to the payment which the City Government made to the College for the land taken into the Residential Section when the new road was built. The balance of $9,000 was used in the new deal which was made in January, for it is the land on the west of our property and bought partly to replace the land we lost on account of the new road. I remember I wrote to Mrs. Thurston about this, but I shall write about it again when I send the minutes.

Item B. gives a list of the land deals which had been approved by the Board and has been in the process for the last four or three years. From your second cable in January, we understand that there is no more fund available for additional land, so we are not asking for money now. But we wish to give the list of College commitments and we hope that there may be a chance of realizing some money from the Bronx (?) property which is in our hands now some time in the near future, and then we may have the funds from that for these items.

I Item 2. As for the South Hill Residence I am very sorry that there is this additional expenditures beyond the original estimates, and we are just learning that Mr. Creighton is inclined as most architects to estimate rather too low. The boiler changes were approved by the Executive Committee and the payments have been advanced from funds available in the College accounts. Such expenses belong to the accounts of the new buildings.

Miss Loomis is in the hospital with ear trouble, and I think I can manage the typing of this letter myself, but it certainly has taken time. I must stop now in order to get the letter to the Post Office to catch this fast boat. I am sending a copy of it to Mrs. Thurston.

With best wishes to you and your sister.

Most sincerely,

(Signed) [illegible]

0323

Miss Gould

GINLING

March 11, 1937

Miss Margaret E. Hodge
112 West Gravers Lane
Chestnut Hill
Philadelphia, Pennsylvania

My dear Miss Hodge:

It has taken some time to run down the procedure in the case of Miss Whitmer but I think that we now have the last word and I am enclosing a copy of my letter to Mrs. McConnell.

Very sincerely yours,

Florence G. Tyler, Secretary

FGT:L
Encl.

0324

Copies to:
Miss Hodge
Miss Griest
File

GIRLING

March 11, 1937

Mrs. Francis J. McConnell
460 Riverside Drive
New York City

My dear Mrs. McConnell:

Miss Hodge has passed your letter from Mrs. Baker on to me and we have had quite a time looking over the procedures. We have gone over the back records and find that there some small record of money received by Miss Whitmer during her last furlough, but it looks more like study allowance than salary. We then looked up the correspondence with Nanking and I will quote a letter from Miss Priest under date of June 26, 1936:

> "Miss Whitmer also leaves for furlough tonight, but she is supported by the W.F.M.S. and we are suggesting that all her accounts be made to their order. They will pay her salary directly. She holds a pension policy - I will write to her to remit to you the personal premiums due each month. Otherwise there is nothing to do about her furlough as far as salary and finances are concerned."

I am sure you will agree with me that this is very clear and I am enclosing an extra copy of the above for you to send on to Mrs. Baker. I take it for granted that you are answering Mrs. Baker.

As to the travel which Miss Whitmer is doing in connection with the Promotional Committee, Miss Griest send her a check for $50 when she started out and told her to send in the various contributions which she received from the constituency and also her travel account, and they would send her more money as needed. She just writes "I still have sufficient funds." Miss Griest does not know what arrangements she is making but she should keep careful account of expenses and receipts.

Very sincerely yours,

Florence G.Tyler, Secretary

FGT:L
Encl.

0325

GRANTURA

Norman's Committee

March 22, 1937

Miss Helen Kittredge
The Board of Foreign Missions
of the Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York, N. Y.

Dear Miss Kittredge:

I wish to acknowledge your letter of March 19th, enclosing check for $750., representing the third payment on the appropriation of $3,000 from the Woman's Committee of the School of Medicine at Cheeloo.

With many thanks, I remain

Very truly yours,

C. A. Evans

CAE:RC

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GINLING

March 25, 1937

Miss M. E. Hodge
156 Fifth Avenue
New York, N. Y.

Dear Miss Hodge:

My mind is not at rest regarding a situation which we have talked about and regarding which you wrote me some time ago. That is the expenses of Miss Griest while doing promotional work for Ginling.

I am not writing you to bring up the subject again, but rather to close it. I have had several conversations with Miss Griest, and she very definitely refuses to accept any refund for expenses, either hotel items or travel for the work she is doing for Ginling. She takes the position that the results are not commensurate with her anticipations or the hope of the committee, and that until such time that she shows ability to secure a larger amount of gifts, she feels she should not collect expenses. I presented a number of arguments as to why this should be done, to which she she has in her own mind just as good arguments why she should not take this expense money. I am quite convinced that she has made up her mind as to what procedure she is to follow, and it would be very difficult to change her convictions. At least I feel I have made no progress whatever.

I wanted you to know that we did not let this go by default.

Very sincerely yours,

C. A. Evans

CAE:RC

0327

September 29, 1957

Miss Margaret E. Hodge
112 West Gravers Lane
Chestnut Hill
Philadelphia, Pa.

My dear Miss Hodge:

I am enclosing a copy of the auditors' report and the annual report of the treasurer for Ginling College for the year ending June 30, 1957.

There is no Auditing Committee for Ginling College, so I am taking the liberty of sending the findings to you, with the hope that same may be presented at the next meeting of the Committee.

I am holding other copies of the annual report with the thought that after the next meeting they may be mailed with the minutes. However, I will be very glad to follow your instructions.

Very truly yours,

C. A. Evans

CAE:RC
Enc.

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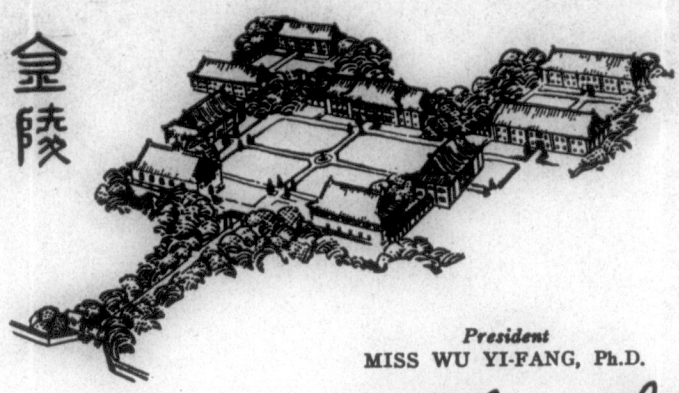
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NANKING, CHINA

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MISS WU YI-FANG, Ph.D.

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FACULTY, ALUMNAE, AND UNDERGRADUATES OF SMITH COLLEGE

156 Fifth Avenue
New York, N. Y.

112 W. Gravers Lane
Philadelphia Pa.

Oct. 5, 1937

Dear Mr. Evans,

I have been going back and forth so much between Philadelphia and New York that my desk here has been much neglected. Please excuse my delay in acknowledging your letter of Sep. 29th.

It came safely with the accompanying documents including the annual report of the treasurer and the auditor's report. I will have them presented to the meeting of the Ginling Board of Founders on Nov. 8th. I approve your plan to have the other copies of your report distributed with the minutes of that meeting.

I note that the report of the auditors is made to Mrs. Anawalt as chairman of the Finance Com. Will you kindly see that they are notified that Mrs. F. J. McConnell is now chairman.

With appreciation of your interest in and work for Ginling,

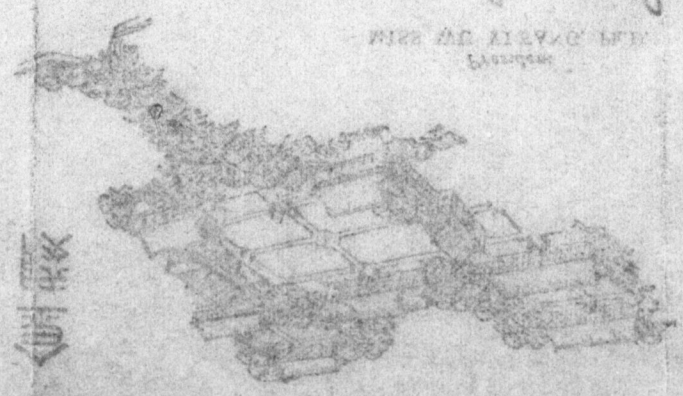
Sincerely yours,

Margaret E. Hodge

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October 5, 1937

Miss M. E. Hodge
156 Fifth Avenue
New York, N. Y.

Dear Miss Hodge:

I am enclosing herewith a copy of a letter received from Miss Priest,X giving her reaction to the closing of the Ginling books.

In a previous communication she called attention to the total receipts as over against the $19,000 appropriated by the Board, and requested that we investigate the possibility of increasing the total field budget to the amount of receipts.

In reply I wrote stating that the Board of Founders acted with the full knowledge that the field books would be closed with a deficit, and that likewise there would be an overdraft on the Board of Founders' books here in New York. I said that under the circumstances it seemed inadvisable to open the case again, and promised I would refer the matter to you for your judgment.

Very sincerely yours,

C. A. Evans

CAE:RC
Enc.

X Date of Miss Priest's letter--8/27

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UNITED CHRISTIAN MISSIONARY SOCIETY
ASSOCIATION FOR CHRISTIAN WORK, SMITH COLLEGE

112 W. Gravers Lane
Philadelphia, Penna.

Nov. 12, 1937

Ack 11/15/37

Dear Mr. Garside,

We are grateful to you for the information you gave to the Ginling Board of Founders on Nov. 8th as to the method of securing the personnel of the National Emergency Com., and of its plans and hopes. All success to them!

You could see from the questions asked that there was much interest and also ignorance, and you gave enlightenment. There was such a strong feeling among our members that each College Board should be represented on the Emergency Com. that I fully expected a motion would be made to request Mr. Cravath to invite the chairman of Ginling's Promotion Com. to be a member. I presume that our members decided not to present this motion because of your statement that no College Board as such was represented but that the chairman of the Asso. Bds. Promotion Com. is on (as well as the officers of the Asso. Bds.) and that as she is a member of the Ginling Board of Founders she does represent it.

Of course Mrs. Roys was not appointed for that reason and should not have been. Her appointment quite correctly was because she represents impartially all the College Boards. Moreover, she does not belong to the Promotion, Finance, or Executive Com. of Ginling, and was not able to attend the meeting of Nov. 8th and she therefore represents it hardly more than she does any of the other colleges.

I can see how it may not be feasible to ask all the Promotional

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chairmen to be on the Emergency Com., though I think their active cooperation in making the plans would be of great value. But I would wish that Miss Grieet should serve, either as Ginling's Promotional Chairman or as an individual who can make a real contribution. She can give more time than most of the members of the Boards, she belongs to one of the strongest and most active groups in the whole united enterprise, she is the accepted contact person with the Smith women who make the largest single contribution and they are expecting to see her name, she is earnestly trying to integrate Ginling with the united campaign.

No one knows better than I from actual experience of the difficulties involved on both sides when a volunteer works in an organization where everyone else is a full time executive. But I believe that it would help matters in this case if Mr. Cravath would invite her to become a member of the Committee.

Ginling also asked you whether the request of its Executive Com. of Sept. 15th has yet been acted upon: "that the Asso. Bds appoint a com. of one representative from each College Board to undertake a prompt re-study of the ~~proms~~ expenses of the promotional budget and of the allocation of costs, and to report to the October meeting of the Promotional Com. of the Asso. Boards." We gathered from your reply that for good and sufficient reasons this has not yet been done.

I think you understand why we believe there is need for haste. Everyone agrees that last year's plan was unsatisfactory — College Boards, Asso. Bds Coms. and officers. We feel sure that one reason for dissatisfaction was that its details were presented so late in the year; and another reason was that it was not thoroughly understood by most of the Promotion and Finance Committees, as to its working out. Therefore we made the request that there be an early decision of the principle of allocation

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(not the figures) so that each college may really understand what it would involve.

We believe that Ginling's chairman of Promotion or of Finance should be its member on this committee, probably one being a substitute for the other so that a representative should surely be present.

With cordial personal greetings, believe me,

Sincerely yours,

Margaret E. Hodge

I expect to be in New York in meetings all of next week, so please address me at 156 Fifth Ave.

M.E.H.

0334

OVER

November 15, 1937

Dear Miss Hodge,

Thank you for your letter of yesterday.

I am sorry that it did not come out in our discussion at the Ginling meeting that an invitation was sent Miss Griest over a week ago to join the National Emergency Committee. I am quite sure that the invitation reached her before the meeting, and I supposed that the matter was known to all those present, so I made no specific reference to it. Yesterday when I was checking up acceptances on the National Emergency Committee in connection with the preparation of a new letterhead, I found that she had not sent any reply to the invitation and was planning to decline on the ground that she did not consider herself a sufficiently prominent person for membership on the committee. After some persuasion she agreed to accept.

To date we have about fifty members of the National Committee, with other acceptances coming in from day to day. Twenty five of these are members of the Associated Boards - the others are well known friends of China scattered throughout the country. Of the twenty-five members of the Associated Boards who are on the National Committee, four are members of the Ginling Board - Mrs. Cushman, Miss Griest, Mrs. Roys, and Dr. Speer. A fifth member of the Ginling Board who was invited to join the Committee declined the invitation. Several of the National Committeemen who are not members of the Associated Boards are closely related to Ginling - such as Bishop McConnell, Mrs. Morrow, President Neilson, and Mr. Paul Shoup. When the list of friends to receive invitations for the National Committee was being compiled, we consulted constantly with representatives of each of the Colleges, and included every name they suggested. We always try to give every consideration to the special interests of each College and each board of trustees in enterprises involving the entire group, for I always experience a keen sense of disappointment and failure whenever any group seems more solicitous lest it has at some point been overlooked than it is eager for the success of the united enterprise.

With reference to the ever-verdant question of promotional costs, I believe there is nothing I can add to what was said at the Ginling meeting. Action was taken by the Finance and Promotion Committees on September 17th requesting the executive group of the Promotional Committee (which is composed of the Chairmen of the promotional committees of the various boards) to take this matter under very serious study, and

to make recommendations at the November meetings of these committees. We will try to get this group to take action before the next meeting of the Promotion and Executive committees. An earlier meeting has not been feasible because of the absence of Mrs. Hays and the pressure of the campaign.

Thank you for your interest in all these matters. Some of the problems we face as we go forward with our experiment of cooperation do not always appear easy to solve, but with time and patience they usually work themselves out satisfactorily.

Sincerely.

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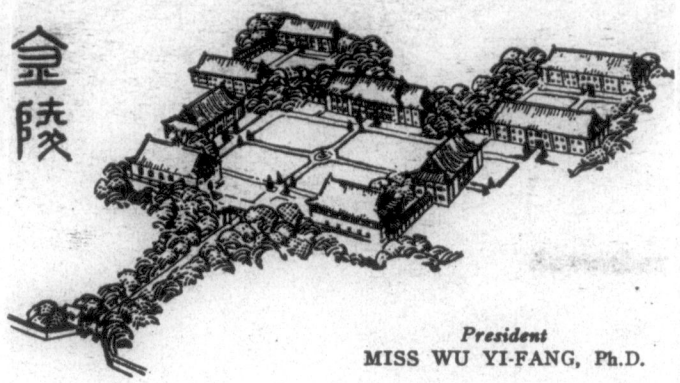
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BOARD OF FOUNDERS

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MRS. CHARLES HATCH SEARS
DR. ROBERT E. SPEER
MISS LELA A. TAYLOR
DR. B. A. GARSIDE
MRS. T. D. MACMILLAN

GINLING COLLEGE
NANKING, CHINA



President
MISS WU YI-FANG, Ph.D.

COOPERATING UNITS

WOMEN'S AMERICAN BAPTIST FOREIGN MISSIONARY SOCIETY

DOMESTIC AND FOREIGN MISSIONARY SOCIETY, PROTESTANT EPISCOPAL CHURCH

BOARD OF MISSIONS, METHODIST EPISCOPAL CHURCH, SOUTH

WOMEN'S FOREIGN MISSIONARY SOCIETY, METHODIST EPISCOPAL CHURCH

BOARD OF FOREIGN MISSIONS, PRESBYTERIAN CHURCH, U.S.A.

BOARD OF FOREIGN MISSIONS, REFORMED CHURCH IN THE U.S.

UNITED CHRISTIAN MISSIONARY SOCIETY

FACULTY, ALUMNAE, AND UNDERGRADUATES OF SMITH COLLEGE

November 17th, 1937.

Rec'd 11/29/37

Mr. B. A. Garside,
150 Fifth Avenue,
New York, N.Y.

Dear Mr. Garside:

Thank you for your good letter of November 13th. I am glad that Miss Griest has consented to serve on the National Emergency Committee and I believe that her contribution will be valuable as a contact person with Smith women and also as a woman who has given a good deal of thought to the work of the National Committee.

I assure you that Ginling is not "more solicitous lest it has at some point been overlooked than it is eager for the success of the united enterprise." The feeling of the members of the Committee who spoke to me in wishing Miss Griest to be on the Emergency Committee was very decidedly that we do not want Ginling to stand out as a unit but to be a part of the united enterprise and that her appointment would help very much in accomplishing this end.

I agree with you that there is nothing to be added just now to the question of promotional costs but Ginling has felt very strongly that an early decision should be made for the current year rather than to wait until the end of the year. I am sure that you are doing everything you can in order that some definite recommendation can be made to the Promotional and Executive Committees. As you say time and patience are essential in working out the inevitable problems that are involved in cooperative work but for those of us who believe in such work we believe that it is well spent time and patience.

Thank you for letting me have the copy of the letter from Miss Priest of August 27th in regard to finances of Ginling. I want to give it careful study as soon as possible after my present week of constant meetings.

Sincerely yours,

Margaret E. Hodge

MEH:MEA

0337

November 20, 1937

Miss Margaret E. Hodge
112 West Gravers Lane
Chestnut Hill
Philadelphia, Pa.

Dear Miss Hodge:

Thank you for your good letter of November 17th.

We hope that at our meetings on Monday we will be able to make progress toward the solution of some of the problems we have been discussing.

Very sincerely yours,

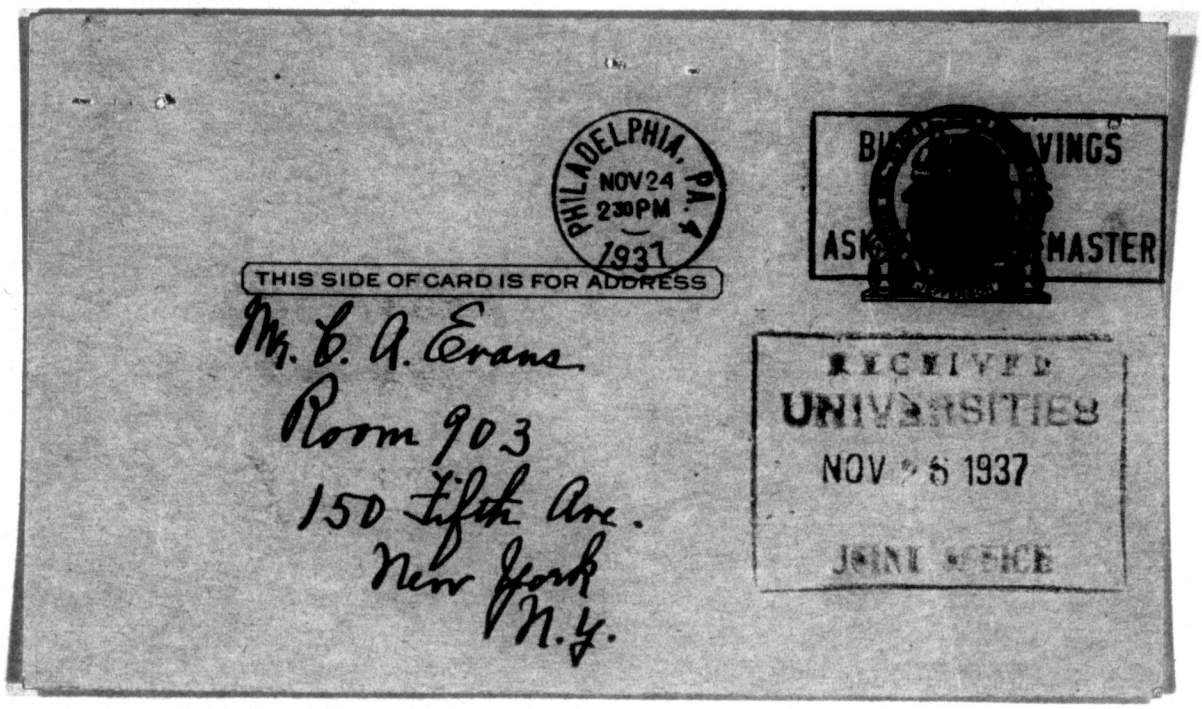
B. A. Garside

BAGrMP

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2 8 0 3

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PHILADELPHIA, PA.
NOV 24
2:30 PM
1937
THIS SIDE OF CARD IS FOR ADDRESS
Mr. C. A. Evans
Room 903
150 Fifth Ave.
New York
N.Y.
VINGS
MASTER
RECEIVED
UNIVERSITIES
NOV 26 1937
JOINT OFFICE

0339

GINLING COLLEGE OF NANKING, CHINA
AMERICAN OFFICE: 150 FIFTH AVENUE
NEW YORK, NEW YORK

Nov. 23, 1937

Dear Mr. Evans,

I have been delayed in answering your letter of Nov. 17th. It seems to me unnecessary and useless under the present conditions to bother the field treasurers with the questions which we proposed. I do not see how they can answer them and if they should the answers would be of little value. I advise waiting for happier times.

Sincerely yours,

Margaret E. Hodge

0340

Miss Hodge.

Associated Boards for Christian Colleges in China

One Hundred-fifty Fifth Avenue . . . New York, N. Y.

December 9, 1937

To Members of
Special Budget Committee
Ginling College

Dear Friends:

I have made a study of extra charges which might be considered as emergency items for Ginling in the present campaign. They are as follows:

1936-37 Deficit on Field ($12,765.21 @ 30¢)	$ 3,829.56
1937-38 Anticipated Field Deficit ($10,945.10 @ 30¢)	3,283.53
1936-37 Promotional Deficit in U.S.A.	2,022.00
Amount to be raised by Founders for 1937-38 budget	8,000.00
Salary Cuts to be restored	4,506.92
Promotional Costs 1937-38 (estimated)	3,000.00
	$24,642.01

The above amounts are arrived at in the following manner:

1936-37 Deficit on Field. At the bottom of page two of Dr. Wu's letter of October 30, 1937, she refers to financial obligations, listing the total as being $14,252.26 for the Current account, and $1,622.48 for the Piano account, or a total of $15,874.74. She states that against this the Alumnae Campaign has secured $3109.33, leaving a balance of $12,765.21. While the piano was left out of consideration when previously figuring these items, it would seem advisable to recognize it as an obligation of the College, and therefore it has been included in the 1936-37 deficit on the field.

1937-38 Antidipated Field Deficit. The revised budget from the field covering the cuts in salaries showed a deficit of $10,945.10, which we are accepting as the amount which should be raised in order to balance the new budget.

1936-37 Promotional Deficit in U.S.A. This item is the amount owing the Associated Boards to balance the cost of promotional work for last year.

Amount to be raised by Founders for 1937-38 budget. This $8,000 represents the cash which must be raised outside of the appropriations from Boards, cooperating agencies and endowment income.

Salary Cuts to be restored. The new budget was set up on the basis of cutting salaries 40% for those working, and 60% for those not carrying on duties at the present time. At the last meeting of the Executive Committee consideration was given to the plan of paying those off duty 50% of salary, and those carrying a regular load the full amount, or 100%. The difference between the salary list on this basis and the amount as set up in the revised budget is LC$15,025.07, which is equivalent to $4,506.92.

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DEC 9
1987

Promotional Cost 1937-38. It was suggested at the last meeting of the Executive Committee that an arbitrary amount be included in the budget for emergency needs as representing an excess amount which might be charged in the current year's budget. We have set $5,000 as that arbitrary figure.

The foregoing is submitted for consideration. If the committee desires to have a meeting, our office will be very glad to cooperate in setting same up.

Very sincerely yours,

C. A. Evans

CAE:RC

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EMERGENCY FUND

Christian Colleges in China

150 Fifth Avenue
New York, N. Y.

My contribution toward meeting the emergency needs of the Christian Colleges in China is Five Dollars ($ 5.00), as follows:—

$ 5.00 transmitted herewith.
$ ..... payable before January 1, 1938.
$ ..... payable at my convenience on or before 1938

Any specific designation of this gift I may wish to make is indicated on the reverse side.

Name Margaret E. Hodge

Jan. 26, 1938 Address 112 W. Gravers Lane
Philadelphia, Penna.

Checks payable to GEORGE W. DAVISON, National Treasurer
Room 903, 150 Fifth Avenue, New York, N. Y.

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2807
0343

I desire to designate my gift as follows:—

☐ For allocation by the Associated Boards as the emergency needs of the several Colleges may require.

☒ For meeting the emergency needs of the institution checked below:—

Cheeloo University (Shantung)	Lingnan University
Fukien Christian University	University of Nanking ✓
Ginling College	University of Shanghai
Hangchow Christian College	Soochow University
Hua Chung College (Central China)	West China Union University
Hwa Nan College	Yenching University

Council of Higher Education

0344

February 1, 1938

Miss Margaret E. Hodge
112 West Gravers Lane
Philadelphia, Pa.

Dear Miss Hodges

Again we are privileged to send you a letter of acknowledgment and thanks for the contribution to the China Colleges - this time your gift of $5 for the University of Nanking. Our formal receipt is enclosed.

There has been some increase in both the number and the amount of our gifts during the past week, though we still have a long way to go to complete the fund which the Colleges need to carry on.

With appreciation for your constant interest and help, I am

Very cordially yours,

B. A. Garside

BaG:MP
Encl.

0345

February 3, 1938

Miss Margaret Hodge
112 West Gravers Lane
Philadelphia, Pa.

Dear Miss Hodge:

It was good of you to send your gift of $5.00 for the work of The University of Nanking. Gifts from the members of the Board of Founders and those who have on their minds and hearts the tragedy and opportunity of the present days in China, I believe, will be especially blessed, and we are grateful for them.

Sincerely yours,

W. Reginald Wheeler

WRW:VW

0346

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MEMBERS BOARD OF FOUNDERS

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MRS. CHARLES H. SEARS
DR. ROBERT E. SPEER
MISS LELA E. TAYLOR
MISS FLORENCE G. TYLER

GINLING COLLEGE
NANKING, CHINA

PRESIDENT
MISS YI FANG WU, PH. D.

OFFICERS OF THE BOARD
ADDRESS, 156 FIFTH AVE., NEW YORK, N. Y.

MISS MARGARET E. HODGE, CHAIRMAN
RUSSELL CARTER, TREASURER
MISS FLORENCE G. TYLER, SECRETARY

DENOMINATIONS COOPERATING

WOMEN'S AMERICAN BAPTIST FOREIGN MISSIONARY SOCIETY
DOMESTIC AND FOREIGN MISSIONARY SOCIETY, PROTESTANT EPISCOPAL CHURCH
BOARD OF MISSIONS, METHODIST EPISCOPAL CHURCH, SOUTH
WOMEN'S FOREIGN MISSIONARY SOCIETY, METHODIST EPISCOPAL CHURCH
BOARD OF FOREIGN MISSIONS, PRESBYTERIAN CHURCH, U. S. A.
BOARD OF FOREIGN MISSIONS, REFORMED CHURCH IN THE U. S.
UNITED CHRISTIAN MISSIONARY SOCIETY
ASSOCIATION FOR CHRISTIAN WORK, SMITH COLLEGE

Philadelphia, Pa.
Feb. 13, 1935

Dear Mr. Evans.

You have of course received the notice of a meeting of Executive and Finance Com. of Ginling College on Thursday, the 17th at 2.00 o'clock. I am sorry that Mrs. McConnell cannot be there but I count on you as usual for finances. It seems to me that we will need practically the same type of recommendations as were presented to the Nanking meeting on Jan. 28th. I presume you prepared those, and I hope you will have them ready for Ginling on the 17th. I shall probably be at "156" from about 11.15 in case you want to call me about anything.

Sincerely yours,

Margaret E. Hodge

Will you be good enough to see that the enclosed reaches its destination as promptly as possible.

M. E. H.

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FEB 14 1938

OVER

GINLING COLLEGE
BOARD OF FOUNDERS
156 FIFTH AVENUE
NEW YORK, N. Y.

112 W. Gravers Lane
Philadelphia, Penna.
Feb. 13, 1938

Dear Sirs, I have been talking over the 'phone with your Mr. Hall about the Asso. Bds luncheon in Philadelphia Feb. 16th and have a few additional names to suggest for invitations if not too late.

1. Dr. George S. Crampton (oculist), 2031 Locust St. friend of Dr. McCracken in Medical School, once sent him a contribution. Interested in China and the Chinese.
2. Mrs. Herbert ~~Booth~~ H. Smith, 2715 Overbrook Terrace, Ardmore, Pa. a woman of some means, unofficial Presbyterian relations with China, specially interested in Chefoo.
3. Miss Edith M. Wells, former Y.W.C.A. in Tientsin and Peiping; as Smith woman special interest in Ginling.
4. Mrs. Hugh B. McCrone, Rutledge, Penna. wife of Presbyterian pastor there, rather special interest in China.

No. 1 has little or no religious interest and has

0349

less money than formerly but I think is worth cultivating. (To luncheon if possible.)

No. 2 Deeply religious as well as cultural interest. Worth cultivating. (To luncheon if possible)

Nos. 3 and 4. Same as No. 2, but with few financial resources. They would appreciate invitations but would not feel badly if omitted.

Sincerely yours,

Margaret E. Hodge

FEB 13
1938

OVER

Acts 6/8

MARGARET E. HODGE
112 WEST GRAVERS LANE
CHESTNUT HILL
PHILADELPHIA, PA.

Apr. 12, 1938

Dear Mr. McDrier,

Please find enclosed my check for $150.00 for the China Colleges, to be divided as follows:
Ginling $50.00. The China Colleges $100.00
It is the gift of Mr. Charles Chauncey Savage,
622 E. Gravers Lane, Chestnut Hill, Philadelphia, Penna.
Please send the receipt direct to him and not through me.

He told me he had received an appeal for the China Colleges and judged from the wording that it is for both maintenance and relief. He wanted to know if the colleges are evangelical and something about the present situation, so I judge he received one of the Emergency appeals and very likely through the Phila. Com. Later he sent me a check to

send to the proper people "for the Churches and Colleges". So I sent the part for "the Churches" to the Presbyterian Board of Foreign Missions. And the Major part goes to you. You will know whether or not it is new money.

Sincerely yours,

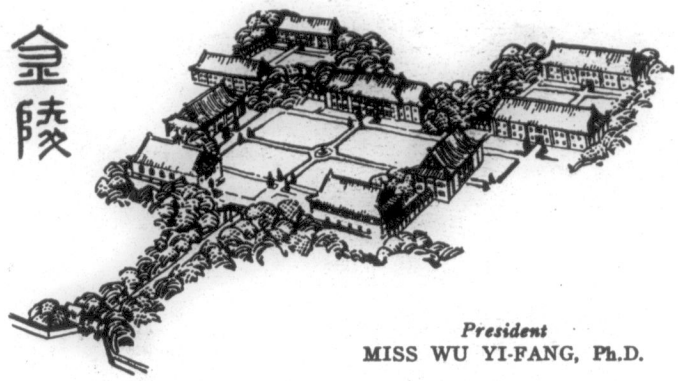
Margaret E. Hodge

APR 12
1938

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GINLING COLLEGE
NANKING, CHINA

金陵



President
MISS WU YI-FANG, Ph.D.

BOARD OF FOUNDERS

MISS MARGARET E. HODGE
Chairman
MR. RUSSELL CARTER
Treasurer
MISS FLORENCE G. TYLER
Secretary
DEAN HARRIETT M. ALLYN
MRS. L. L. ANEWALT
MRS. JAMES S. CUSHMAN
MRS. J. W. DECKER
MISS REBECCA W. GRIEST
PROFESSOR S. RALPH HARLOW
MRS. HARRY E. JAMES
MISS GRACE LINDLEY
MR. E. C. LOBENSTINE
MRS. FRANCIS J. MCCONNELL
MISS SALLIE LOU MACKINNON
MRS. LEON ROY PEEL
MRS. J. W. PERRY
MRS. WILLIAM W. ROCKWELL
MRS. EMORY ROSS
MRS. CHARLES K. ROYS
MRS. GEORGE T. SCOTT
MRS. CHARLES HATCH SEARS
DR. ROBERT E. SPEER
MISS LELA A. TAYLOR
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COOPERATING UNITS

WOMEN'S AMERICAN BAPTIST FOREIGN MISSIONARY SOCIETY

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BOARD OF FOREIGN MISSIONS, REFORMED CHURCH IN THE U.S.

UNITED CHRISTIAN MISSIONARY SOCIETY

FACULTY, ALUMNAE, AND UNDERGRADUATES OF SMITH COLLEGE

September 27th, 1938.

act 9/30/38

To the Members of the Executive Committee
of the Ginling Board of Founders.
Miss Margaret E. Hodge
Mrs. James Cushman
Mr. Carl Evans
Dr. Ralph S. Harlow
Miss Grace Lindley
Rev. E. C. Lobenstine
Mrs. Francis J. McConnell
Mrs. Charles H. Sears
Miss Florence G. Tyler

Dear Friends:

I am asking for a circular vote from you on certain matters which have come up in regard to Ginling on which the chairman of the Finance Committee and I have had to take action. We hope that you will confirm these.

1. The request to the Associated Boards to include in the askings the revised budget for 1938-39 which has come from Dr. Wu and Miss Priest since our last meeting which includes a number of emergency requests.

2. In the absence of a promotional chairman the request to Mrs. Thurston that she work for Ginling in Chicago where she has a good many personal contacts and also that she represent the Associated Boards whenever possible.

Miss Griest's work -
You may remember that at the executive committee meeting on May 9th following the reference with power to the executive committee from the annual meeting of May 5th we expressed our unanimous desire to Miss Griest that she assume the headship of the New York office of the Board of Founders, serving as secretary of the Board, supervising the program of promotion and conducting the correspondence connected with personnel matters. On June 21st the executive committee had another meeting when we understand from Miss Griest that she could not accept our offer of May 9th and we made another proposition to her which I think you will agree with me was not as satisfactory to us as that of May 9th but we thought it would make it possible for her to continue to work for us.

0353

We find it was a misunderstanding on both sides and Miss Griest has said it will be impossible for her to accept that proposition. I consulted yesterday with Mrs. McConnell and Mrs. Sears, the only members of the executive Committee I could reach, and

5. We recommend to you to expunge the action of June 21st from our minutes, and

4. Again to ask Miss Griest to accept the position offered her on May 9th and to begin her work on November 1st.

5. We recommend that the $1,000. budgeted at the annual meeting of May 5th for "travel and expenses for volunteer promotional help" be paid quarterly to Miss Griest in November, January, March and May. This amount of money is not salary but towards her travel and living expenses in New York.

6. Having discovered during the summer that payment was not made to Miss Griest during 1937-38 of the $1,000. budgeted towards her travel and living while in New York, I took the responsibility of requesting the treasurer to turn this amount over to her and he tells me that he has so done. Will you be good enough to ratify this action which I felt compelled to take and which both Mrs. McConnell and Mrs. Sears approved.

May I say to you that we all feel Miss Griest's services have been so remarkably successful during the past year and have been so appreciated by the Associated Boards that it would be a real calamity to Ginling if she does not continue. We have often spoken of the moral necessity of paying the extra expense involved by her residence in New York and as the amount is budgeted there is nothing new here. I am told by officers of the Associated Boards that while they will do for Ginling as much as for other colleges it would simply be impossible to attempt what Miss Griest did last year. Mrs. McConnell, Mrs. Sears and I can think of no way by which the necessary promotion for Ginling and the warm friendly relations with Dr. Wu and with the members of the faculty on the field can be maintained unless Miss Griest finds it possible to continue her work. It is with this in mind that we make these recommendations to you. An early answer will be much appreciated. I am planning to call a meeting of the Board of Founders probably in November. You will hear of that later.

Cordially yours,

Margaret E. Hodge

MEH:REA
Signed in the absence
of Miss Hodge.

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September 30, 1938

Miss Margaret E. Hodge
112 West Gravers Lane
Chestnut Hill
Philadelphia, Pa.

Dear Miss Hodge:

Your letter of September 27th, addressed to members of the Ginling Executive Committee, came to hand, and I approve of proposed actions 1, 2, 3, 4 and 5. Quite naturally, I also approve of the payment of $1,000 as recommended in 6, but have some reservations as to the basis upon which the action is proposed.

What I mean is that we do not wish to lose sight of the fact that the thousand dollars was actually paid to Miss Griest in 1937-38 and was included in the Ginling promotional costs which were used in the final accounting of the Associated Boards' charges.

Very truly yours,

C. A. EVANS

CAE/E

0357

October 5, 1938

Miss Margaret E. Hodge
156 Fifth Avenue
New York, N. Y.

Dear Miss Hodge:

I am enclosing herewith copy of the Auditors Report on Ginling accounts for the year ending June 30, 1938. The report of the treasurer is also attached.

I am sending copies to Mrs. McConnell, Chairman of the Finance Committee, and presumably at the next meeting of that committee, consideration should be given to these documents.

Most cordially yours,

C. A. EVANS

CAE/B
ENCS.

Sent to 112 West Gravers Lane
Chestnut Hill
Philadelphia, Pa.

0358

Copy for Miss Hodge.

NOTE: The notices referred to are dated Nov. 9, 1938, one for Bankers Trust Co., and the other for Irving Trust Co.,

November 10, 1938

Mrs. Charles Hatch Sears
35 Edgecliff Terrace
Yonkers, N. Y.

Dear Mrs. Sears:

At the meeting of the Board of Founders held last week, Mr. Joseph I. Parker was elected Assistant Treasurer of Ginling College Board of Founders.

I have had letters written covering the situation to be signed by yourself and also by Miss Hodge. The bank seemed to desire this, in view of the fact that the Secretary is absent.

If you will forward same to Miss Hodge together with a copy of this letter which we enclose, Miss Hodge will be glad to attach her signature and return to our office.

Very truly yours,

C. A. Evans

C. A. EVANS

CAE/B
ENCS.

Dear Mr. Evans, I enclose the notices to the two banks stating that Mr. Parker is now Assistant Treasurer of Ginling with Mrs. Sears' and my signatures. I suppose they will not question the use of Associated Boards stationery instead of that of Ginling. Sincerely yours,

Margaret E. Hodge

Nov. 15, 1938

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Nov. 12, 1928

Mr. Raymond D. Havens, Assistant Treasurer
Clinton College Board of Managers,
Rochester, New York.

Dear Mr. Havens: I enclose the memorandum of agreement between the Board of Managers of Clinton College, and the undersigned. I believe that memorandum fully covers the matter, and if you find it satisfactory please sign it and return it to me. Yours very truly,

C. A. EVANS

CAE\B
ENCS.

Very truly yours,

a copy of this letter which we enclose. Miss Hodge will be glad to attach her signature and return to our office.
If you will forward same to Miss Hodge together with

to decide this, in view of the fact that the secretary is absent.
be signed by yourself and also by Miss Hodge. The bank seemed

I have had letters written covering the situation to NOV 16 1928

UNIVERSITIES
RECEIVED
OFFICE JOINT

At the meeting of the Board of Managers held last week, Mr. Joseph I. Parker was elected Assistant Treasurer of Clinton College Board of Managers.

Dear Mrs. Seerley:

Mrs. Charles Hatch Seerley
32 Edgecliff Terrace
Yonkers, N. Y.

November 10, 1928

NOTE: The notices referred to are dated Nov. 9, 1928, one for Bankers Trust Co.
and the other for Irving Trust Co.

Copy for Miss Hodge.

February 28, 1939

Miss Margaret E. Hodge
112 West Gravers Lane
Chestnut Hill
Philadelphia, Pa.

Dear Miss Hodge:

The checking of the membership of the various college boards has proceeded rather slowly, but I think we now have replies in hand so that we know definitely how things stand.

In connection with Ginling, I have not written to the Protestant Episcopal Board regarding Miss Lindley, nor to the Smith College Alumnae Assn. regarding Dr. Harlow. I understand that both of these cases have certain conditions which may make it wiser for us simply to extend their terms without raising the question of reappointment. Both of their terms expired in 1938. If you agree that we should not raise the question of reappointment in connection with these two at the present time, we can change their terms to 1941, thus extending their service for a three-year period. Aside from these two instances, the other members are in accordance with our list.

I attach hereto the list of members as I now have them. I will be glad to have you check this and make sure that it is correct.

Under separate cover, we have sent to you the minutes of the last Executive Committee meeting of the Associated Boards. You will note, in connection with Action E-902, your appointment as Chairman of a special committee to consider the handling of fellowships for the Chinese members of faculties. This committee should probably meet sometime in the near future, when it is convenient for the members to be together in New York.

Sincerely yours,

J. I. Parker
Assistant Treasurer

JIP:VW
Enc.

0361

LIST OF MEMBERS
BOARD OF TRUSTEES
NANKING COLLEGE

	1939	1940	1941
Womans American Bapt. F.M.Soc.	Mrs. C.H. Sears		Mrs.J.W. Decker
Methodist Women's For.Miss. Soc.		Mrs. L. R. Peel	Mrs.F.J.MacConnell
Meth.Episcopal So.	Mrs. J. W. Perry	Miss S. L.MacKinnon	
Prot. Episcopal			*Miss G. Lindley
Presby. North		Mrs. C. K. Roys	Miss M.E. Hodge
Reformed Ch.in U.S.		Mrs. L. L. Anewalt	
Smith College Alumnae Assn.	Mrs.W.W. Rockwell		*S. R. Harlow
United Christian Miss. Soc.	Miss L. A. Taylor	Mrs. E. Ross	
Univ. of Nanking	E. C. Lobenstine		Dr. J. W. Decker
Coopted	Miss R. W. Griest Miss F. G. Tyler	Mrs. J.S. Cushman	H. M. Allyn Mrs. H. James Mrs. G. T. Scott
Ex-Officio	C. A. Evans B. A. Garside Mrs. T. D. Macmillan J. I. Parker		

* Terms extended as noted in the covering letter.

0362

OVER

ack. 3-15-39

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MEMBERS BOARD OF FOUNDERS

DEAN HARRIETT M. ALLYN
MRS. L. L. ANEWALT
MISS ELIZABETH BENDER
MR. RUSSELL CARTER
MISS REBECCA W. GRIEST
DR. S. RALPH HARLOW
MISS MARGARET E. HODGE
MRS. CURTIS LEE LAWS
MISS GRACE LINDLEY
MRS. F. J. McCONNELL
MISS SALLIE LOU MACKINNON
MRS. CHARLES K. ROYS
MRS. CHARLES H. SEARS
DR. ROBERT E. SPEER
MISS LELA E. TAYLOR
MISS FLORENCE G. TYLER

GINLING COLLEGE
NANKING, CHINA

PRESIDENT
MISS YI FANG WU, PH. D.

OFFICERS OF THE BOARD
ADDRESS, 156 FIFTH AVE., NEW YORK, N. Y.

MISS MARGARET E. HODGE, CHAIRMAN
~~RUSSELL CARTER, TREASURER~~
MISS FLORENCE G. TYLER, SECRETARY

DENOMINATIONS COOPERATING

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DOMESTIC AND FOREIGN MISSIONARY SOCIETY, PROTESTANT EPISCOPAL CHURCH
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BOARD OF FOREIGN MISSIONS, PRESBYTERIAN CHURCH, U. S. A.
BOARD OF FOREIGN MISSIONS, REFORMED CHURCH IN THE U. S.
UNITED CHRISTIAN MISSIONARY SOCIETY
ASSOCIATION FOR CHRISTIAN WORK, SMITH COLLEGE

112 W. Gravers Lane
Philadelphia Penna.
Mar. 13, 1939

Dear Mr. Parker,

I am sorry to have been so slow in replying to your letter of Feb. 28th but I have no secretary here and other matters have necessarily crowded Ginling out.

I cannot even now reply positively about Miss Lindley. but hope to check up about her before I go to New York on the 21st. Dr. Harlow (or the Smith College representative) is appointed by Smith, but I should think it would be a good plan for the Ginling secretary to notify the College that his term expires and that we hope they will reappoint him for another three-year term.

If you were wise not to take up either of these cases, and I will ask Mrs. Sears, chairman of the Nominating Com., to see that they are in order for the annual meeting.

I am grateful for the list and classes as verified by you.

I noticed in the minutes of the Executive Com. of the Associated Boards that I was made chairman of the special committee in regard to fellowships for Chinese

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members of faculties. I think it is unsatisfactory to have as chairman one who is not in New York, but I will try to serve until the annual meeting, and will of course depend upon the secretaries to do all the preliminary work.

Sincerely yours,

Margaret E. Hodge

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March 15, 1939

Miss Margaret E. Hodge
112 West Gravers Lane
Philadelphia, Pa.

Dear Miss Hodge:

Thank you for your letter of March 13. I will await any further suggestions regarding the membership of the Ginling Board from Mrs. Sears. I think the few changes that have to be made can easily be taken care of at the time of the Annual Meeting.

We will be glad to cooperate with you in the matter of the special committee on fellowships for Chinese members of faculties. Some time when it is convenient for you to be in New York, if you will let us know, we will try to arrange a meeting of this committee.

Sincerely yours,

J. L. Parker
Secretary

JIP:VW

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April 8, 1939

Miss Margaret E. Hodge
112 West Gravers Lane
Chestnut Hill
Philadelphia, Pa.

Dear Miss Hodge:

Your good letter of day before yesterday came to hand promptly and I am acknowledging with thanks the receipt of the check and enclose voucher #1767 for your files.

I can understand your position very readily. Constantly increasing demands with a decrease of income ratio has wrought havoc with the financial status of many of our constituents. This payment completes the pledge to the general endowment fund for Ginling College.

I am very grateful for your confidence and trust that the Ginling Board will be properly guided in its decision regarding Dr. Wu.

This will not reach you before Easter of 1939 has passed into memory, but while I am writing very sincerest thoughts are going to you with the hope that great peace and hope will be yours during these coming hours.

Very sincerely yours,

C. A. EVANS

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April 21, 1939

Miss Margaret E. Hodge
112 West Gravers Lane
Chestnut Hill
Philadelphia, Pa.

Dear Miss Hodge:

I have your card of April 18, and wish to let you know that we have sent out to all members of the Associated Boards, which include all the members of the various individual boards, the general schedule for the meetings to be held in June. We hope within the next few days to get the actual place of meeting worked out, and we will let you know the details as they develop.

We will be glad to send out an official notice to the members of the Ginling Board of the arrangements for their meeting, if you wish us to do so. The docket for the meeting will, of course, originate with you, and will be sent out at a later date.

Sincerely yours,

J. I. Parker
Secretary

JIP:VW

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April 28, 1939

Miss Margaret E. Hodge
112 West Gravers Lane
Chestnut Hill
Philadelphia, Pa.

Dear Miss Hodge:

I have also received a letter from Dr. Wu and Miss Priest enclosing copy of the summary of the budget and I hoped that the detailed budget which is en route would be here in time to present the entire study to the Associated Boards meeting on May 12th. Seemingly, however, we will have to go ahead with this summary for the time being at least.

I understand you will be in town on Monday and we can discuss the matter still further if you so desire.

I am returning your letter, although it would seem to me that the minutes of the March 21st meeting might well be mimeographed and sent to our Board along with the accompanying comments which refer particularly to the minutes. A letter might be added calling attention to the proposed extension of Dr. Reeves' furlough, stating that if there are no objections from members of the Board, a cable could be sent approving the extension.

We can get these out promptly early in the week, if you so desire.

Most cordially yours,

C. A. EVANS

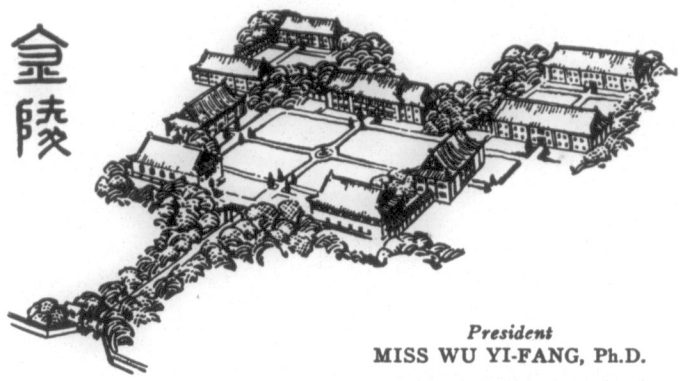
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GINLING COLLEGE
NANKING, CHINA

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President
MISS WU YI-FANG, Ph.D.

150 Fifth Avenue
New York, New York
23 May 1939

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COOPERATING UNITS

WOMEN'S AMERICAN BAPTIST FOREIGN MISSIONARY SOCIETY

DOMESTIC AND FOREIGN MISSIONARY SOCIETY, PROTESTANT EPISCOPAL CHURCH

BOARD OF MISSIONS, METHODIST EPISCOPAL CHURCH, SOUTH

WOMEN'S FOREIGN MISSIONARY SOCIETY, METHODIST EPISCOPAL CHURCH

BOARD OF FOREIGN MISSIONS, PRESBYTERIAN CHURCH, U.S.A.

BOARD OF FOREIGN MISSIONS, REFORMED CHURCH IN THE U.S.

UNITED CHRISTIAN MISSIONARY SOCIETY

FACULTY, ALUMNAE, AND UNDERGRADUATES OF SMITH COLLEGE

Dear Mr. Garside:

The dates of our General Assembly in Cleveland, May 25th through 31st, make it necessary for me to be away from New York in the important period just before the Annual meetings of the Associated Boards. I regret very much my consequent lack of opportunity to discuss with you the place on the agenda of the Annual meetings which is to be given to discussion of the present cooperative program on the West China campus. I know that these matters are as close to your heart as to mine, and I have no doubt that you will safeguard the period of time within our general sessions which will be needed adequately to cover points of present importance. In my absence will you call upon Mrs. Macmillan to pass on to you a message just received from President Wu Yi-fang in a letter to Miss Chester, bearing upon limitations which the West China people felt at Hongkong in Mr. Cressy's interest and emphasis?

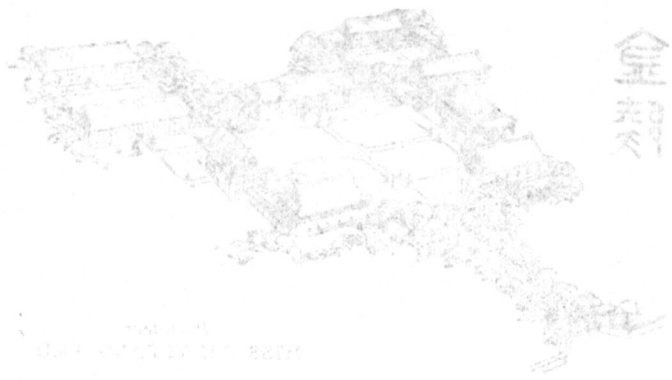
Sincerely yours,

Margaret E. Hodge

Margaret E. Hodge

MEH:am

Mr. B. A. Garside
150 Fifth Avenue
New York, New York.



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